Row Nbr	Group	PSS#	Priority	Primary Customer	Sponsor	Requestor	Program Name	Project Name	Project Description	Instituional Impact Statement	Strategic Category	T-Shirt Sizing	Est. Compl (QTR)	Targeted Start Month (MM/YYYY)	Targeted Finish Month (MM/YYYY)	Status	Health	Contact Name	Project Manager	ITS Contact
1	IA	3271	A	Financial Assistance	Tobyn Friar	Jessica Musial	3-LOCUS Enhancements	FA - Annual Student Loan Acknowledgement	The Financial Aid Office will need to institute a new process based on changes made by the Department of Education. Starting in the 2021-2022 school year, any borrower, parent or student, will need to complete a new annual task to confirm they understand their borrowing before Loyola is allowed to disburse any of their loans. Loyola will receive files from the Department of Education through our usual file load process with certain fields on a student or parent's loan record that indicate whether this task has been completed. The new checklists associated with this process will be updated according to the data in these daily files. Our first groups that will need to disburse are summer header students with a disbursement in mid-May including the ABSN cohorts that graduate after Fall 21, and M3 and M4 medical students who have their disbursement at the end of June. This is what is dictating the desired completion date. This project will entail updates to financial aid customizations that manage checklist items being set to initiated, completed, and/or cancelled based on their loan status in PeopleSoft and whether they have completed this new required task. This new task is required for parents and students and will need to be updated based on the completion information sent to Loyola from the Department of Education in daily files. Checklists will also be cancelled as students decline or cancel their loans within the FA customization (most likely tied to FA26). ***Activated for AY 2022-2023***	This is a new Title IV regulation for students and parents that want to borrow loans. We have a very large population of students that borrow, and these changes are required to stay compliant.	Administrative Initiatives	Medium	Q4	01/2021	04/2022	In Progress	Green - On Target, No Risk	Xiomara Franco	Caroline Mwangi	Ivan Siap
2	IA	3523	A	Financial Assistance	Paul Roberts	Tobyn Friar	3-LOCUS Enhancements	Financial Aid - Loans/ Disbursements 2021-22 Aid Year	The project will focus on ongoing support for financial aid local processes that Loyola needs for the loan management and awarding of financial aid and scholarship funds - particularly loan management and award disbursement processes.	This project offers ongoing support for financial aid custom processes that Loyola needs for the loan management and awarding of financial aid and scholarship fund for 2022 Aid Year.	Continuous Service Development	Large	Q4	05/2021	06/2022	In Progress	Green - On Target, No Risk	Dawn Fitzgerald	Caroline Mwangi	Ivan Siap
3	DSA	2207	A	Information Technology Services	Jim Sibenaller	Jim Sibenaller	5-Security Projects	High Security Lab Environment/Security Operations Center	Secure environment and isolated storage to do encrypted file transfers, enhanced computer forensics, testing/validation of new software, and vulnerability and pen-test scans on our non PCI servers. Environment will contain: - Non-PCI vulnerability scanner to ensure proper server patching and prevent potential avenues for hackers. - Penetration Testing Software which would protect student data by identifying weaknesses in Loyola's security posture. - Secure File Transfer to facilitate the mandatory transfer of PII by some departments to satisfy government requirements. - Relocation of Encase forensics software to allow a more secure method of data acquisition and transfer System would consist of 2 servers and 6TB of network attached storage (for large disk images/logs). (Maint $1500, Nessus subscription, plus $10,000 pen test subscription)	Provide high security services that are currently not secure enough or non-existent.	Continuous Service Development	Medium	Q3	01/2015	03/2023	In Progress	Green - On Target, No Risk	Jim Pardonek	Jim Pardonek	Chris Campbell
4	DSA	2299	A	Information Technology Services	Susan Malisch	Susan M Malisch	5-Security Projects	Broaden Use of SIEM Technologies	This "risk treatment" was added as part of the information security risk assessment that was completed in May of 2015 by Halock Security Labs. Specifically it is risk treatment I08 - Broaden Use of SIEM technologies and consists of the following effort: - Evaluate each system that is not already covered by internal audit and security incident logging and alerting (SIEM) functions to assess the risks created by not auditing them on a regular basis. If the risk is greater than the impact to Mission, Objectives and Obligations, then include those systems in internal audits.	Completing this risk treatment effort will reduce the information security risk on 10 high and medium risk items down to more acceptable levels.	Administrative Initiatives	XXLarge	Q1	07/2016	07/2022	In Progress	Green - On Target, No Risk	Jim Sibenaller	Anthony Skinner	Jim Pardonek
5	DSA	2927	A	Its-Office Of The Vp & Cio	Jim Sibenaller	Jim R Pardonek	5-Security Projects	Data Center Firewalls	Original project to add firewall units to each data center in listening mode was amended to add high availability firewall pairs to further protect the data center infrastructure from internal threats by enforcing least privilege for both on-campus and off-campus traffic to data center servers. This additional functionality enhances the ability to detect the transfer of data across internal networks on campus.	Placing high availability pairs of next generation firewalls in enforcement mode at each data center (LSC, WTC, HSC) will allow ITS to prevent malicious traffic from on campus networks as well as the ability to detect anomalies across internal networks. This gives ITS the ability to further reduce risk by adding additional firewall units in line to place additional controls in front of each data center basically treating all internal networks as a potential threat. Because of the complexity of the existing rule base and routing scheme that will be required for this project, the addition of these units will require a methodical, phased approach to complete the project.	Administrative Initiatives	XXLarge	Q3	09/2020	02/2022	In Progress	Green - On Target, No Risk	Jim Pardonek	Chris Campbell	Chris Campbell
6	DSA	1882	A	Information Technology Services	Susan Malisch	Susan M Malisch	7-BCDR/Failover	Disaster Recovery Planning	Develop and document a disaster recovery plan for all critical systems, applications and relevant recovery information. Plan will include, but not limited to, Items such as systems in scope, recovery priorities, recovery procedures, identification of personnel and owners.	A business continuity and disaster recovery plan should be developed that includes: Business Impact Analysis based on key stakeholders, identification of appropriate systems, development of recovery time objectives to meet the needs of the business and system recovery procedures. Operating without a BC/DR plan puts the organization at risk as a result of a disaster. An organization could suffer a severe loss if a disaster recovery plan is not developed based on the needs of the business. Additionally, a BC/DR plan will not be executed appropriately without the business driving its development. Relates to ISO 27002 Control 14.1.3	Continuous Service Development	XLarge	Q2	02/2013	12/2022	On Hold	Lime - On Target, Minimal Risk, Minor Concerns, Under Control	Jim Sibenaller	Jim Sibenaller	Jim Sibenaller
7	DSA	2703	A	Information Technology Services	Susan Malisch	Susan M Malisch	7-BCDR/Failover	Disaster Recovery - TouchNet Paypath/TPG	Develop and document a disaster recovery and engagement plan for Touchnet Paypath/TPG to be recovered by the Vendor in the event there is an outage. DR Plans should be obtained by the Vendor to include but not limited to, Items such as systems in scope, recovery priorities, recovery procedures, identification of personnel and owners.	This project will include engaging the vendor and documenting procedures to contact the vendor and to ensure that the Vendor provides their DR Plans and is regularly testing the application. This will contribute to the overall BCDR program for the university's risk management strategy.	Continuous Service Development	Small	TBD	11/2018	TBD	On Hold	Lime - On Target, Minimal Risk, Minor Concerns, Under Control	Jim Sibenaller	Xiomara Franco	Jim Sibenaller

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8	DSA	2704	A	Information Technology Services	Susan Malisch	Susan M Malisch	7-BCDR/Failover	Business Continuity for Departmental Staff	This project will include developing and maintaining Business Continuity Plans for Departmental Staff. This will contribute to the overall BCDR program for the university's risk management strategy.	This project will include documenting procedures to continue University operations in the event of a disaster. This will contribute to the overall BCDR program for the university's risk management strategy.	Continuous Service Development	XXLarge	Q4	04/2019	06/2022	On Hold	Green - On Target, No Risk	Susan Malisch	Jim Sibenaller	Jim Sibenaller
9	DSA	2849	A	Information Technology Services	Susan Malisch	Susan M Malisch	7-BCDR/Failover	Network Services (Core) Disaster Recovery Plan	This project is to develop a disaster recovery plan for Network Services Core, hold a table top review and conduct a DR test.	This project will enhance the overall health of the DR Program and reduce the risk of an extended network outage.	Continuous Service Development	Medium	TBD	09/2019	TBD	On Hold	Lime - On Target, Minimal Risk, Minor Concerns, Under Control	Jim Sibenaller	David Wieczorek	Jim Sibenaller
10	DSA	3187	A	Information Technology Services	Susan Malisch	Susan M Malisch	7-BCDR/Failover	2022 DR Plan Review & Testing	This project covers the annual plan reviews and DR testing for all systems which currently have an existing DR plan and have previously performed a DR test. The project includes: updates to the existing DR plan, table tops review of the updated plan and the DR test which is due every three years.	This project will contribute to the overall health of the BCDR program for the university's risk management strategy.	Administrative Initiatives	XXLarge	Q2	01/2022	12/2022	Approved	Green - On Target, No Risk	Jim Sibenaller	Aleksandra Stosovic	Aleksandra Stosovic
11	IA	3704	A	Campus Safety LSC	Thomas Murray	Timothy Cunningham	7-BCDR/Failover	ARMS 2020 Disaster Recovery Environment	Put together the ARMS 2020 DR environment - app server, DB, ARMS 2020 application	ARMS is a Tier One application used by Campus Safety for dispatching and reporting of all safety incidents on LSC/WTC campuses and within the neighboring reporting area. Because it is a Tier 1 application, setting up the DR environment to be production-ready in a matter of hours in the event of a disaster is a priority.	Administrative Initiatives	Medium	Q3	10/2021	02/2022	In Progress	Green - On Target, No Risk	Dawn Fitzgerald	Ivan Siap	Ivan Siap
12	IA	1680	A	Information Technology Services	Jim Sibenaller	Jim J Sibenaller	11-Enterprise Content Management	ECM - Electronic Document Retention	Create the policies and guidelines so that electronic documents can be properly archived and deleted. The policies will be created by Reg & Rec and ITS and implemented into the ECM system, DocFinity. An assessment will take place to map the electronic document back to the applicable policies.	Creating electronic retention policies with DocFinity will allow the university to reduce the amount of data retained and inherent risk of data exposure associated with typical sensitive data such as student, financial and personal information. Create the policies and guidelines so that electronic documents can be properly archived and deleted. The policies will be created by Reg & Rec and ITS and implemented into the ECM system, DocFinity. An assessment will take place to map the electronic document back to the applicable policies.	Continuous Service Development	Large	TBD	01/2022	TBD	On Hold	Lime - On Target, Minimal Risk, Minor Concerns, Under Control	Dawn Fitzgerald	Mary Bunker	Marco Reynoso
13	IA	2741	A	Accounts Payable	Patty Woods	Patty Woods	11-Enterprise Content Management	Accounts Payable to Treasury/Cash Management - Foreign Invoices	Accounts Payable would like to have Treasury involved in the approval process of the workflow for Check Requisitions. If the account is going to a foreign entity, Treasury needs to append an EFT approval page and then send it back into the AP workflow after the document has interfaced to Lawson, but before Payment Number is populated. This will involve some automation and addition of 2 index fields (Payment Code and Effective Date) to the AP CR Single Invoice document type. This will also prevent duplicate entry of these forms because TCMS has been getting the document upon completion, appending the approval page to the document, then scanning it back in to their own repository (even though it exists without the approval page in AP). This process will eliminate the duplicate entry and, similarly to 2741, remove the need of approval steps outside of DocFinity.	Invoices will be processed outside of DocFinity. We will lose visibility of the invoice and payment.	Administrative Initiatives	Small	Q3	07/2021	03/2022	On Hold	Green - On Target, No Risk	Dawn Fitzgerald	Marco Reynoso	Mary Bunker
14	IA	2855	A	Faculty Administration	Michelle Pencyla	Michelle Pencyla	11-Enterprise Content Management	HSC - Faculty Admin	Faculty Admin at HSC would like to begin using DocFinity at their offices. Priority will be placed on bringing identifying and bringing in new incoming documents, but there will eventually be a back-scanning effort as well. Special emphasis will be placed on the Parkinson Schools needs. Michelle Pencyla will be leading this project effort with Craig Duetsch assisting.	This change will standardize the way documents are stored and tracked in a centralized repository. There will be an additional effort to bring in older documents via back-scanning.	Continuous Service Development	Medium	Q2	10/2021	10/2022	On Hold	Green - On Target, No Risk	Dawn Fitzgerald	Marco Reynoso	Mary Bunker
15	IA	2868	A	Registration & Records	Rita Vazquez	Rita Vazquez	11-Enterprise Content Management	DocFinity webforms/automated workflows that perform transactions in LOCUS	The forms should require authentication, accessible either via SSO in LOCUS or on a webpage that requires log-in with the user¿s universal ID and password. Security should be built-in so that requestors have access to only the appropriate forms. Requestor information will be auto-populated and the form will be routed through an approval workflow. In some cases, the final approval should write to Campus Solutions and perform a transaction (ideally in real-time). This last piece will help reduce manual entry and improve the processing time.	Registration and Records has numerous paper forms found on our website that we would like to be transformed into DocFinity webforms with automated workflow. (e.g. Pass/No Pass Request, Course Audit Request, Request for Incomplete) This would eliminate the need for paper, reduce the number of data errors, and create efficiency in processing.	Administrative Initiatives	Large	Q3	10/2021	01/2022	In Progress	Green - On Target, No Risk		Andrzej Janusz	Mary Bunker
16	DSA	2626	A	Student Development - Office of VP	Jane Neufeld	Jane Neufeld	14-DW/BI Projects	Student Profile - Power BI	Request to develop a Power BI report which includes a students relevant data in one place. This report would include: 1. Students Term completed 2. Students Class enrollments and grades received 3. Students Sakai participation data 4. Students Advising Notes and Service requests 5. Students Financial Aid awards and tuition charges	Completion of this project will allow anyone that has access to this report to see all relevant student data in one place. This greatly reduces the time spent in gathering such information when needed to support a student. Due to the sensitivity of the various data elements (and multiple offices own this data), agreement from these offices and appropriate security needs to be applied to restrict access to those who need and understand this information.	Administrative Initiatives	Large	TBD	TBD	TBD	Approved	Green - On Target, No Risk	Jim Sibenaller	Tony Vavarutsos	Tony Vavarutsos
17	DSA	2755	A	Finance-Office of VP-CFO	Teresa Krafcisin	Teresa Krafcisin	14-DW/BI Projects	BI for Student Finance	"With the significant focus on Cost of Attendance and Student Debt in Higher Education, Financial Aid/Bursar desire to develop a more holistic, robust and timely analysis which brings together the concepts of Cost of Attendance, Expected Family Contribution/Need, Scholarship/Grants and Student Debt. In this effort, consider the possibility of developing predictive models (retention, student debt,discount rate, etc.) Goal 1: graphically present: - Charges (Tuition, Fees, Room, Board), - Balance Remaining to Finance (after Scholarships and Grants have been removed) - Balance After Loans (after Loans / Borrowings have been removed) for different cohorts by student characteristic across multiple years Goal 2: differentiate the sources of funding by: - Government grants vs Institutional vs External - Student vs Parent loans - Subsidized vs Unsubsidized loans - Alternative loans"	Create better visibility, tools (and possible predictive modeling) for cost of attendance and student debt to improve financial advising to students, financial planning for students, and ultimately, retention of students.	Continuous Service Development	XLarge	TBD	08/2018	TBD	On Hold	Green - On Target, No Risk	Tony Vavarutsos	Tony Vavarutsos	Tony Vavarutsos

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18	DSA	2854	A	Human Resources	Danielle Hanson	Danielle Hanson	14-DW/BI Projects	Develop an HR BI Dashboard, starting with key reports and metrics	Develop an HR BI Dashboard, starting with key reports and metrics: -Employee Turnover Rate -Time to Fill -Cost Per hire -Compensation / Salary -Deliverables -HR BI Reports / HR Dashboard	Gain efficiencies by automating this process and provide such reporting in a dynamic manner instead of static	Administrative Initiatives	XLarge	Q3	05/2019	03/2022	In Progress	Green - On Target, No Risk	Tony Vavarutsos	Tony Vavarutsos	Tony Vavarutsos
19	DSA	2908	A	Finance-Office of VP-CFO	Wayne Magdziarz	Wayne Magdziarz	14-DW/BI Projects	Revenue to Expense Model - Version 4	RtE version 4 Deliverables: (1) Incorporate the Stritch School of Medicine(SSOM)into the model. This project developed in collaboration with Finance, OIE, and ITS teams, tracks the revenue and expenses of a given Academic Department and uses that data to generate the Revenue to Expense ratio (Net Tuition Revenue / Expenses) which basically measures revenue generated for every dollar spent. The Presidents Office, Provost, and Finance have been key sponsors for this project with OIE (David Slavsky) championing the deployment to the Deans and Academic programs. Additional functionality is being added to the existing model. Refer to PSS (2823) for the description of Phase 3; PSS (2890) for the description of Phase 2.5; PSS (2767)for the description of Phase 2 of the project, and PSS(2709) for the description of Phase 1 of the project.	Track & monitor the financial health of the University Academic Departments by reporting on the revenue and expenses of a given Academic Program. Uses that data to generate Revenue to Expense ratio (Net Tuition Revenue / Expenses) , which basically measures revenue generated for every dollar spent for each Academic Department.	Continuous Service Development	XLarge	TBD	TBD	TBD	Approved	Green - On Target, No Risk	Susan Malisch	Tony Vavarutsos	Tony Vavarutsos
20	DSA	2951	A	Financial Assistance	Tobyn Friar	Tobyn Friar	14-DW/BI Projects	Financial Aid Suite of Power BI Dashboards	Financial Aid Office Workload Visualization (Power BI): Power BI Reports to show information such as: Number of Documents reviewed Number of Walk-in appointments Number of phone calls received Number of Email Answered	Monitor workload of the Financial Aid office in order to better utilize department resources and improve overall services offered.	Continuous Service Development	XLarge	TBD	TBD	TBD	Approved	Green - On Target, No Risk	Jim Sibenaller	Tony Vavarutsos	Tony Vavarutsos
21	DSA	3036	A	Information Technology Services	Tim Walker	Tim Walker	14-DW/BI Projects	Learning Analytics - Phase 3	Integrate the existing Learning Analytics data and reports atop the LOCUS (SIS systems) structure. This will allow the analytics baseline to be driven from a higher level University organizational structure.	Integrate LMS and LOCUS data to derive analyses and reporting of important metrics by: 1. School or department-level consultations 2. Multiple, previously taught courses or entire program sequence 3. Group demonstrations 4. Advanced course for faculty 5. Analytics by term, school, department, or program regardless of the instructor	Continuous Service Development	Large	Q3	07/2020	01/2022	In Progress	Green - On Target, No Risk	Tony Vavarutsos	Tony Vavarutsos	Tony Vavarutsos
22	DSA	3352	A	School of Education	Amy Nelson Christensen	Amy C Nelson Christensen	14-DW/BI Projects	Anti-Racism Initiative Dashboard	To create an internally-facing dashboard to monitor progress toward ARI goals, strategies, and metrics. The ARI goals and strategies can be found here: https://www.luc.edu/academicaffairs/antiracisminitiative/. The ARI teams are still determining the metrics and will be doing so through the end of the spring semester. Examples of metrics: % of faculty who are faculty of color; % of students of color off track for graduation They would like to consider creating a public-facing webpage that shows some of the metrics from the dashboard, but this would come after the internal dashboard is created Initial Requirements A large portion of this project is identification of data sources from OIE, faculty climate survey, data warehouse, etc. They want to meet with OIE and BI to get a fuller sense of what data sources exist, since they are pulling information broadly to inform their goals. Dashboard should provide options to show all metrics, or to break down metrics by goal, strategy, and school. Show which goals/strategies are on/off track Possible ability to pull metrics from TeamWork, a project management software solution that they are using	To create an internally-facing dashboard to monitor progress toward ARI goals, strategies, and metrics. The ARI goals and strategies can be found here: https://www.luc.edu/academicaffairs/antiracisminitiative/.	Continuous Service Development	XLarge	Q2	02/2021	TBD	On Hold	Green - On Target, No Risk	Tony Vavarutsos	Tony Vavarutsos	Tony Vavarutsos
23	IA	3675	A	Human Resources	Winifred Williams	Danielle Hanson	19-Lawson/Kronos	Interface new employee data from the Workbright system to Lawson	Create an API to interface new employee data from Workbright system to Lawson.	An API from the Workbright system to Lawson will streamline and make Human Resources' processes more efficient by saving them from manually entering new employee information and reducing the amount of manual errors in Lawson.	Administrative Initiatives	Medium	TBD	03/2022	TBD	On Hold	Green - On Target, No Risk	Dawn Fitzgerald	Jesse Goodman	Mary Bunker
24	DSA	2996	A	Office of The President	Thomas Kelly	jsibena	22-COVID-19 Priorities	COVID-19 Emergency Response	Manage Loyola University's COVID-19 emergency response, establish governance, provide technology officer and incident command. ITS members will be assigned and participate in the various Section activities dependent on need.	Manage protocols for how the university will respond to COVID-19 issues in alignment with NIMS standards.	Administrative Initiatives	XXLarge	Q4	04/2020	06/2022	In Progress	Green - On Target, No Risk	Jim Sibenaller	Jim Sibenaller	Jim Sibenaller
25	IA	3017	A	Grad & Prof Enrollment Mgmt	Paul Roberts	Tim Heuer	22-COVID-19 Priorities	GPEM-LOCUS Interface re-design	Update GPEM Slate to Locus interface to provide daily, ongoing updates from GPEM Slate to Locus. Currently, the GPEM Interface sends data to Locus only once at time of admission decision. Phase 1 Architecture changes (additional data files to store application-based data) Student Groups processing Back dating for late applications (to beginning of term) Transcript Submission hold processing ¿ automated vs. manual holds Phase 2 Scholarship processing ¿ transfer to Phase 3 Post-matriculation defers and changes to Prog/Plan & Post-matric withdrawals Phase 3 (not included in this PSS) Dual Degree processing Backwards Admit Term processing (Fall 2020 to Summer 2020)	GPEM interface is currently a one-time interface of admitted/deposited/matriculated actions for incoming students. In order to assist in recruitment of new students, GPEM would like to move to a daily feed of all admitted students during the admission cycle for a term. This would copy the Undergraduate Admission model and automate the updates needed for changes to admission status. With rapid changes to GPEM processes due to Covid 19, GPEM needs to improve flexibility, and reduce manual data entry.	Administrative Initiatives	Large	Q3	06/2020	01/2022	In Progress	Green - On Target, No Risk	Dawn Fitzgerald	Mike Martin	Mike Martin

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26	DSA	3022	A	Controller	Teresa Krafcisin	Teresa M Krafcisin	22-COVID-19 Priorities	Tracking and Reporting for the CARES Funds	At the request from the Finance/Logistics committee, a data model needs to be created in order to track and report the CARES funds and associated student applications. It was also requested that reporting on these funds be added to the Cabinet Dashboard	At the request from the Finance/Logistics committee, a data model needs to be created in order to track and report the CARES funds and associated student applications. It was also requested that reporting on these funds be added to the Cabinet Dashboard. This will also allow the consumers of these solutions to examine how these funds are being disbursed.	Continuous Service Development	Medium	Q3	06/2020	03/2022	In Progress	Green - On Target, No Risk	Tony Vavarutsos	Tony Vavarutsos	Tony Vavarutsos
27	IA	3496	A	Human Resources	Winifred Williams	Danielle Hanson	22-COVID-19 Priorities	WorkBright New Hire Onboarding Module Implementation	Implement Workbright Onboarding Module which includes the following: Electronic federal and state forms Conversion of Loyola custom new hire forms in electronic forms Remote I9 Countersign Customized User Permissions and Multi-Factor Authentication Training of staff on the use of the WorkBright Onboarding Solution Mobile friendly solution	Making the new hire onboarding process entirely electronic will save Human Resources time and improve efficiencies within their department. It will also streamline the new hire onboarding process since most new hires have been remote during the COVID-19 period.	Administrative Initiatives	Medium	Q3	05/2021	01/2022	In Progress	Lime - On Target, Minimal Risk, Minor Concerns, Under Control	Dawn Fitzgerald	Jesse Goodman	Mary Bunker
28	DSA	3030	A	Information Technology Services	Susan Malisch	Susan M Malisch	23-Research Computing Services	Define Technology Services Supporting Research	Define Technology services & Processes Supporting Research	Enable common understanding of the service model need to support research from a technology perspective.	Administrative Initiatives	Large	Q4	07/2020	06/2022	In Progress	Green - On Target, No Risk	Susan Malisch	Susan Malisch	Susan Malisch
29	DSA	2844	A	Information Technology Services	Susan Malisch	Susan M Malisch	25-SSOM	Create Application Relationship Diagram for HSC Systems	Document the application relationships of the systems in place at HSC. Mimic the diagramming style already in place for systems owned by ITS. Once diagrams are drawn and verified, capture and load all meta data into iServer for reporting and modeling purposes.	Create consistent documentation of technology resources to enable improved systems integration and processes.	Infrastructure	Large	Q3	04/2019	02/2022	In Progress	Yellow - Target in Jeopardy, Risks Being Managed, Unknowns Exist	Jim Sibenaller	Jim Sibenaller	Greg Klitz
30	DSA	3175	A	Student Affairs Admissions SSOM	Darrell Nabers	Darrell E Nabers	25-SSOM	Replace Admissions System	An evaluation of 3rd party solutions (including but not limited to WebAdmit and Slate) needs to be completed to replace the SSOM STARRS system used for registration and records at HSC. The SSOM STARRS system replacement was recommended by Darrel Nabers as the system is currently "home-grown" and is not fully supported by AAMC or able to retain historical data for reporting purposes. The new systems needs to run in parallel with existing until the project is complete.	This effort will deliver great value to the admissions team including but not limited to: Continuous data collection for historical reporting and decision making Alignment with annual changes of AMCAS data to reduce IT manual efforts Reduce the amount of manual and duplicate business efforts with increased integration and continuity	Academic & Faculty Support	XXLarge	Q3	08/2021	01/2023	In Progress	Green - On Target, No Risk	Jim Sibenaller	Michelle Dayton	Jim Sibenaller
31	DSA	3727	A	Educational Affairs, SSOM	Gregory Gruener	Kelly Larkin	25-SSOM	Patient Centered Medicine 4	Create an online evaluation form for Patient Centered Medicine 4 Model evaluation after the PCM3 evaluation form The form will consist of the following sessions: WISE On-Call MODULES, Value-based Care, Value-Based Discussion Session, Emotional Intelligence, and Pain The student will be able to evaluate Lecture Faculty, Small Group Faculty, the overall course, and session specific questions. Ability to create a bank of questions and ability to add or remove them from the evaluation.	Patient Centered Medicine 4 is a new course for the Medical Students and the evaluation will give the course director a better understanding of how the students rate the course, the faculty teaching the course and what sessions of the course might need improvement. The evaluation will help keep the course engaging, keep the content up-to-date and help understand deficiencies within the course.	Academic & Faculty Support	Small	TBD	TBD	TBD	New	Green - On Target, No Risk	Jim Sibenaller	Greg Klitz	Greg Klitz
32	IA	3538	A	School of Nursing	Karen Berg	Karen Berg	9-Student Experience Lifecycle	School Based CRM Pilot with Slate	A number of schools including MNSON and the Parkinson School have expressed interest in purchasing CRM solutions for communication and data management with employers, research sites, students and other constituents. A recommendation for an Enterprise CRM School-Based platform was presented to the February ITESC. An enterprise CRM platform offers consistent experience and creates a single platform with which the University can capture, share and report on participation and engagement. The School of Nursing has agreed to participate in a pilot `proof of concept¿ implementation of Slate¿s CRM module.	No centralized process for collecting, storing, maintaining, updating, deactivating; information resides in several Excel spreadsheets and Outlook folders. A centralized system will increase efficiency to accessing current partnership information, process automation features will increase efficiency, data analytics will support engagement strategies	Continuous Service Development	Medium	Q2	05/2021	12/2022	In Progress	Green - On Target, No Risk	Dawn Fitzgerald	Warren Francis	Dawn Fitzgerald
33	IA	3508	A	Information Technology Services	Paul Roberts	Dawn Fitzgerald	9-Student Experience Lifecycle	Student Mentoring - Central Hub (PeopleGrove)	Implement a university-wide instance of the PeopleGrove mentoring software that can service students and alumni from all schools/programs. Schools and departments may then use the Central Hub or, if needed, create their own "sub-hub" that connects to the Central Hub. Scope of project includes converting the existing Quinlan School of Business hub into a "sub-hub" that connects back to the Central Hub.	Having an enterprise-wide solution for managing various mentoring programs ensures consistent user experiences for mentors and mentees and facilitates opportunities for mentoring across disciplines. This will strengthen Loyola's various mentoring programs, thereby improving educational and professional outcomes for students, alumni, faculty, and staff.	Student Technology Support	Medium	Q3	07/2021	01/2022	In Progress	Lime - On Target, Minimal Risk, Minor Concerns, Under Control	Dawn Fitzgerald	Ashley Walcott	David Kessler
34	IA	3510	A	Neurology	Gregory Gruener	Gregory Gruener	9-Student Experience Lifecycle	Student Mentoring - SSOM Sub-Hub (PeopleGrove)	Implement a new "sub-hub" of the PeopleGrove mentoring solution for Stritch School of Medicine. The sub-hub is intended to provide students with greater support, guidance and interpersonal connection throughout their medical education. It will also provide the following: Bring greater cohesiveness and unity to the Stritch student body.	Having an enterprise-wide solution for managing various mentoring programs ensures consistent user experiences for mentors and mentees and facilitates opportunities for mentoring across disciplines. This will strengthen Loyola's various mentoring programs, thereby improving educational and professional outcomes for students, alumni, faculty, and staff.	Student Technology Support	Small	Q3	05/2021	01/2022	In Progress	Lime - On Target, Minimal Risk, Minor Concerns, Under Control	Dawn Fitzgerald	Ashley Walcott	David Kessler
35	IA	3767	A	School of Social Work	Amy Greenberg	Amy Greenberg	9-Student Experience Lifecycle	PeopleGrove Mentoring Platform - School of Social Work Hub	Implement a new hub of the PeopleGrove mentoring solution for School of Social Work.	Providing the School of Social Work with a hub within the enterprise PeopleGrove platform gives them the opportunity to develop mentoring experiences for their students and alumni that meet their school's unique needs while ensuring that those experiences remain connected to Loyola's university-wide mentoring initiatives. This will improve educational and professional outcomes for students, alumni, faculty, and staff.	Student Technology Support	Small	TBD	TBD	TBD	New	Green - On Target, No Risk	Dawn Fitzgerald	Ashley Walcott	David Kessler

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36	IA	3768	A	Parkinson	Cynthia Stewart	Cynthia Stewart	9-Student Experience Lifecycle	PeopleGrove Mentoring Platform - Parkinson Hub	Implement a new hub of the PeopleGrove mentoring solution for the Parkinson School of Health Sciences and Public Health.	Providing the Parkinson School with a hub within the enterprise PeopleGrove platform gives them the opportunity to develop mentoring experiences for their students and alumni that meet their school's unique needs while ensuring that those experiences remain connected to Loyola's university-wide mentoring initiatives. This will improve educational and professional outcomes for students, alumni, faculty, and staff.	Student Technology Support	Small	TBD	TBD	TBD	New	Green - On Target, No Risk	Dawn Fitzgerald	Ashley Walcott	David Kessler
37	IA	3769	A	School of Nursing	Karen Berg	Karen Berg	9-Student Experience Lifecycle	PeopleGrove Mentoring Platform - School of Nursing Hub	Implement a new hub of the PeopleGrove mentoring solution for the Marcella Niehoff School of Nursing.	Providing MNSON with a hub within the enterprise PeopleGrove platform gives them the opportunity to develop mentoring experiences for their students and alumni that meet their school's unique needs while ensuring that those experiences remain connected to Loyola's university-wide mentoring initiatives. This will improve educational and professional outcomes for students, alumni, faculty, and staff.	Student Technology Support	Small	TBD	TBD	TBD	New	Green - On Target, No Risk	Dawn Fitzgerald	Ashley Walcott	Jim Sibenaller
38	DSA	3392	A	Information Technology Services	Jim Sibenaller	Jim Sibenaller	27-LDE Consumable Experience	ITS Portal Pilot	Pilot Portal technologies for the University by creating an ITS "Portal Page".	This pilot is expected to validate features and functionality for a Loyola-wide portal experience, where content is tailored to each student, faculty, or staff.	Administrative Initiatives	Medium	Q3	01/2021	03/2022	On Hold	Lime - On Target, Minimal Risk, Minor Concerns	Jim Sibenaller	Jim Sibenaller	Jim Sibenaller
39	DSA	2932	A	Its-Office Of The Vp & Cio	Jim Sibenaller	Jim Sibenaller	27-LDE Consumable Experience	LDE Digital Experience: O365 Application Portal Pilot	Provide an application portal that can house existing content, that will be protected by using a Single-Sign on for accessing all Office 365 and intranet sites (will be the same as the current UVID and Password today) with MFA.	By requiring all intranet traffic to authenticate with a UVID, Password, and MFA, current web content will be protected by authorized LUC users and mitigate risk of external threats.	Administrative Initiatives	XXLarge	TBD	TBD	TBD	Approved	Green - On Target, No Risk	Jim Sibenaller	Jim Sibenaller	Warren Francis
40	DSA	3039	A	Provost's Office	Badia Ahad	Badia S Ahad	24-Faculty Admin Re-Architecture	Faculty Administration Re-Architecture Strategy-FARS	Faculty administration would like to adopt Interfolio as its new faculty review system. This project to understand the requirements, validate the need and define the effort to deploy a single faculty system at Loyola.	Support One Loyola with a single Faculty review and administration system.	Academic & Faculty Support	XXLarge	Q1	07/2020	09/2022	In Progress	Green - On Target, No Risk	Jim Sibenaller	Warren Francis	Jim Sibenaller
41	IA	3075	A	Finance-Office of VP-CFO	Rebecca Gomez	bgomez	24-Faculty Admin Re-Architecture	Faculty Salary Planning	Consolidate the two Faculty Salary Planning (FSP) applications (HSC and Lakeside) into one streamlined application that will be utilized by the Provosts Office, Finance, and HR. The application may feed data from Lawson, FIS, and other necessary applications. This is separate from the ongoing Faculty Information System initiative and would need to be in place in time for 2022 merit increases	Under the One Loyola initiative, there is a need to standardize the FSP process for all Faculty. The two FSP planning applications were developed in house, but do not use the same format or criteria.	Administrative Initiatives	Large	Q1	02/2021	09/2022	In Progress	Lime - On Target, Minimal Risk, Minor Concerns, Under Control	Jim Sibenaller	Warren Francis	Warren Francis
42	DSA	3166	A	Information Technology Services	Badia Ahad	Jim Sibenaller	24-Faculty Admin Re-Architecture	FARS phase II requirements and future state design	Analyze existing HSC/LUC Faculty admin systems to determine future Faulty Administration design. This analysis will help determine the future system needs for Faculty Admin and support a one Loyola view of applications	This analysis will help determine the best solution for all of LUC/HSC faculty admin. The solution will help automate many manual processes as well as ensure that processes are consistent across campuses and thereby achieving efficiencies.	Academic & Faculty Support	Large	Q2	11/2020	12/2022	In Progress	Lime - On Target, Minimal Risk, Minor Concerns, Under Control	Jim Sibenaller	Warren Francis	Warren Francis
43	IA	3168	A	Provost's Office	Badia Ahad	Badia S Ahad	24-Faculty Admin Re-Architecture	Faculty Activity Reporting (replaces digital measures)	Implement Interfolio's Faculty Activity Reporting module (Faculty 180) to replace Digital Measures.	Support One Loyola with a single Faculty administration system.	Academic & Faculty Support	XLarge	Q1	05/2021	09/2022	In Progress	Lime - On Target, Minimal Risk, Minor Concerns, Under Control	Dawn Fitzgerald	Warren Francis	Rejoice Jebamalai dass
44	DSA	3723	A	Provost's Office	Badia Ahad	Badia Ahad	24-Faculty Admin Re-Architecture	LSC Electronic PT Faculty Contracts	Faculty Admin is in need of a solution to help streamline LSC faculty part time contracts. This solution will optimize the manual processes which are currently being handled by the individual schools at LSC and automate the processes similar to HSC Faculty Administration. This will cut down on the amount of time needed to generate and distribute part time faculty contracts.	This solution will optimize the manual processes which are currently being handled by the individual schools at LSC and automate the processes similar to HSC Faculty Administration. This will cut down on the amount of time needed to generate and distribute part time faculty contracts.	Academic & Faculty Support	Medium	Q3	10/2021	01/2022	In Progress	Green - On Target, No Risk	Jim Sibenaller	Warren Francis	Rejoice Jebamalai dass
45	DSA	3734	A	Provost's Office	Badia Ahad	Badia Ahad	24-Faculty Admin Re-Architecture	Process review of the badge UVID and Badge Creation	The UVID and Badge creation needs to be streamlined. This project is to streamline the workflow needed to create UVID's in order to generate University badges in a more timely manner. Currently, the process takes too long to generate badge. This sometimes prevents faculty from having access to the buildings that they are teaching in.	This process will streamline the UVID creation process that will allow new faculty to get their University badges well ahead of the start of school. This will allow faculty to have access to buildings and classrooms well before the start of the new semester.	Academic & Faculty Support	Medium	Q3	10/2021	01/2022	In Progress	Yellow - Target in Jeopardy, Risks Being Managed,	Jim Sibenaller	Warren Francis	Rejoice Jebamalai dass
46	DSA	3735	A	Human Resources	Danielle Hanson	Danielle Hanson	24-Faculty Admin Re-Architecture	SSRs in HR queue for information	HR would like to continue the use of a spreadsheet each month for all the approved SSRs (Supplemental Salary Requests). Currently, they are manually coding 100+ requests each month. HR would like to streamline the process and automate this process as much as possible.	HR would like IT to see how this process could be improved and automated in the future. This allows HR to upload the SSR requests into the HR/Payroll system instead of individually and manually coding each request into the HR/Payroll system. This will save HR time and minimize errors.	Continuous Service Development	Medium	Q3	11/2021	01/2022	In Progress	Green - On Target, No Risk	Jim Sibenaller	Warren Francis	Mike Martin
47	DSA	3736	A	Provost's Office	Badia Ahad	Badia Ahad	24-Faculty Admin Re-Architecture	Validate & Streamline Existing Workflow, Reports & Tools	This project is to validate and streamline existing workflows, reports, and tools regarding the onboarding of faculty at Loyola University Chicago. Currently, the manual processes that take too much time, create too many manual spreadsheets, and create errors. The goal is to validate the existing processes and make improvements where	This project will help cut down on the manual processes by automating processes where necessary. By automating many of the Faculty Admin processes, this will save them time and cut down on the number of errors in their overall process. Implementing DocFinity and SharePoint to their process will provide additional automation and long-term security.	Academic & Faculty Support	Large	Q3	11/2021	01/2022	In Progress	Yellow - Target in Jeopardy, Risks Being Managed,	Jim Sibenaller	Warren Francis	Michelle Dayton

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48	INF	3399	A	Information Technology Services	Susan Malisch	Jeffrey Apa	21-LDE Foundation: Collaboration and Security	Identity and Access Management Enhancements	Loyola is using a combination of an Oracle database and NetIQ's Identity Manager software to automate account provisioning and de-provisioning throughout the University. Additionally, Microsoft Azure Active Directory Identity Access Management is in use to provide role-based access to Microsoft 365 services. While the combination of Oracle, NetIQ and Microsoft is functional, it is not optimal and core changes are needed to better position Loyola for the future. This will be a multi-phase project to implement an Identity Access Management program.	Improvements to Loyola's Identity Management System are required to expand automated access management to applications and services across the environment. As roles within the University change and evolve, our Identity and Access Management system needs to be flexible enough to transition a person's access with minimal administrative intervention and without disruption. Once complete, application access will automatically transition as an individual's role changes, minimizing unauthorized access risk and improving productivity.	Infrastructure	XLarge	Q4	03/2021	06/2022	In Progress	Green - On Target, No Risk	Jeffrey Apa	Yasmin Olivarez	Jeffrey Apa
49	AOS	2397	A	Information Technology Services	Susan Malisch	Susan M Malisch	21-LDE Foundation: Collaboration and Security	LDE Foundation: Enterprise Mobility Management	Respond to Baker Tilly's risk assessment of mobile device management, Fall 2015. 16 total findings were identified, 4 of which are critical to remediate. 1. Mobile device strategy 4. Training and awareness 14. Security standard 15. Technical controls An Additional finding also in scope from the Asset Management assessment, is Asset Tracking for mobile devices.	The objective of the Enterprise risk assessment is to identify potential risks across the university and provide recommendations for process and control improvement.	Administrative Initiatives	Medium	TBD	06/2017	TBD	On Hold	Yellow - Target in Jeopardy, Risks Being Managed, Unknowns Exist	Dan Vonder Heide	Heather Chester	Dan Vonder Heide
50	IA	3197	A	Provost's Office	Paul Roberts	Lester J Manzano		EAB Navigate - Phase 2	Continued implementation of EAB Navigate at Loyola with Navigate Staff, Navigate Student (mobile), and Academic Planning. Scope and Objectives are TBD with a series of planning meetings in early December, 2020.	EAB Navigate is a Student Success Platform. Initial implementation focused on selected functions from Navigate Staff targeted toward Student-Advisor relationship, rollout of Navigate Student mobile app, and pilot of Academic Planning for about 100 new students. Impact of Phase 2 is TBD.	Student Technology Support	Large	Q3	01/2021	01/2022	In Progress	Green - On Target, No Risk	Dawn Fitzgerald	Ashley Walcott	Mary Bunker
51	DSA	3398	A	Information Technology Services	Susan Malisch	Jim Sibenaller		Data Governance & Integrity	Partnering with the Office of Institutional Effectiveness create a data governance process model for the University. This will include creating policies for data access, controls, security, usage, source of truth definition and data cleanup.	Data needs to be validated and controlled so that sources of truth are defined and obvious. Good, clean data will enhance the ability to service students more effectively.	Administrative Initiatives	XXLarge	Q4	04/2021	05/2022	In Progress	Green - On Target, No Risk	Jim Sibenaller	Jim Sibenaller	Dawn Fitzgerald
52	IA	3539	A	Major Gifts	Karen Paciero	Karen Paciero		Advancement CRM RFP	A CRM assessment for Advancement was completed by Blue State consulting in January 2020 with the recommendation to replace the current Advance 2017 system due to the current platform nearing end of life and no longer being functionally enhanced. A CRM RFP process for vendor selection was approved by Advancement and Finance and will be led by a consulting partner in the alumni advancement system market. Selection of a consulting partner to lead the RFP	A new system will provide enhanced functionality and enhanced relationships with Loyola Alumni.	Continuous Service Development	Large	Q2	05/2021	12/2022	In Progress	Green - On Target, No Risk	Dawn Fitzgerald	Warren Francis	Dawn Fitzgerald
53	IA	3682	A	Information Technology Services	Susan Malisch	Dawn Fitzgerald		LUie Chatbot: Reporting, Governance, and Support	The LUie Chatbot has been piloted in several locations on luc.edu and in LOCUS with content from a variety of departments. We are moving beyond pilot stage and need to establish a sustainable framework for growing and maintaining content, for efficiently handling support and upgrade tasks, and for enhancing our metrics for reporting.	Defining processes and governance for maintaining content keeps LUie relevant and as a value-add in the luc web environment and spread ownership and accountability beyond ITS. Establishing repeatable reporting and strong utilization metrics will help leadership understand the ROI.	Administrative Initiatives	Large	Q3	09/2021	02/2022	In Progress	Green - On Target, No Risk	Dawn Fitzgerald	Michelle Dayton	Dawn Fitzgerald
54	IA	3005	A	Human Resources	Danielle Hanson	Danielle Hanson	26-LDE Transformation: Innovation & Digitization	Chatbot - Human Resources	Would like to implement and deploy the Digital Assistant / Chat Bot technology within Human Resources. Point the bot to answers on the HR website or knowledge bases we have and then refine answers based on questions being received.	Allow the HR staff to spend time answering and assisting our customers on more difficulty questions and inquiries.	Continuous Service Development	Medium	TBD	02/2021	TBD	New	Green - On Target, No Risk	Dawn Fitzgerald	Michelle Dayton	Jim Sibenaller
55	IA	3027	A	Sullivan Center for Student Services	Betsi Burns	Betsi Burns	26-LDE Transformation: Innovation & Digitization	Chatbot - Academic Advising	Placeholder - Chatbot for Academic Advising	Placeholder - Chatbot Academic Advising - answer questions from students	Continuous Service Development	Medium	TBD	02/2021	TBD	On Hold	Green - On Target, No Risk	Dawn Fitzgerald	Michelle Dayton	Ron Price
56	IA	3726	A	Financial Systems	Rebecca Gomez Klein	Rebecca Gomez Klein	26-LDE Transformation: Innovation & Digitization	LUie Chatbot Implementation: Finance	Finance would like to put LUie on their luc.edu webpages and create content. They may also wish to integrate LUie with Lawson for commonly asked employee questions.	Implementing LUie may reduce time finance department spends fielding commonly asked customer service questions.	Administrative Initiatives	Large	TBD	01/2022	TBD	New	Green - On Target, No Risk	Dawn Fitzgerald	Michelle Dayton	Ashley Walcott
57	IA	3773	A	Registration & Records	Robyn Mallett	Rita Vazquez		CourseLeaf Course and Curriculum Management Implementation	Implementation of the CourseLeaf course and curriculum management system (selected by the RFP project 3247).	This third-party software solution will provide a more comprehensive and historical record of curriculum changes at the University. It will also have a student-facing component that communicates program requirements and policies from a single-source. It is expected that the software will improve efficiency and workflow for curriculum and course changes. LOCUS will continue to be the source of truth for Course Offerings at Loyola, with an interface to the Course Catalog and Curriculum solution.	Administrative Initiatives	Large	TBD	TBD	TBD	New	Green - On Target, No Risk	Dawn Fitzgerald	Ashley Walcott	Rejoice Jebamalai dass
58	IA	3725	A	Wellness Center	Joan Holden	David De Boer		Analysis of mental health app requested by SGLC	The SGLC has requested a technology solution to support their goal of "embedded wellness" for the LUC student body. They have requested that Loyola subsidize the use of Headspace, a mindfulness app. The Wellness Center has proposed another product, Togetherall, to consider instead. This purpose of this project will be to analyze both vendor	Concern for the mental health for college students is at an all time high. Implementing the best digital solution to improve mental health is a goal of the SGLC and the Wellness Center.	Student Technology Support	Medium	Q3	10/2021	01/2022	In Progress	Green - On Target, No Risk	Jim Sibenaller	Michelle Dayton	Jim Sibenaller

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59	IA	2869	A	Purchasing	Teresa Krafcisin	Brian R Slavinskas		Travel & Expense Management	Loyola is seeking a vendor to provide a travel and expense management platform(s) in support of the entire travel and expense management process from pre-trip approval to post-trip expense review, reconciliation, reimbursement and reporting.	Streamline the travel and expense management processes across the University. Outcomes will be efficiency based for travelers, expense submitters and accounts payable processing.	Continuous Service Development	Large	TBD	43647	TBD	On Hold	Green - On Target, No Risk	Mary Bunker	Mary Bunker	Mary Bunker
60	IA	3720	A	Financial Systems	Teresa Krafcisin	Rebecca Gomez Klein		Travel Management Implementation (Egencia)	Implementation of centralized travel management web platform, Egencia. Includes development of inbound employee interface from Lawson and implementation of single sign-on for authentication.	The solution will enable to the University to realize travel savings, reconcile unused tickets, and have full insight to all University sponsored travel. Without such a service, the University has limited insight into the travel details of our Faculty, Staff, and students.	Administrative Initiatives	Large	Q4	44502	05/2022	In Progress	Green - On Target, No Risk	Dawn Fitzgerald	Andrzej Janusz	
61	IA	3281	A	Controller	Jim Sibenaller	Teresa M Krafcisin		Compliance Governance via the Learning Hub	Enhance the current Enterprise Learning Hub that will allow the University to keep track and monitor Federal compliance.	Provide a portal to monitor Federal compliance in an institutional level and also to generate a robust report from Risk Matrix standpoint that will identify areas at risk or concern.	Administrative Initiatives	Large	Q3	12/2020	02/2022	In Progress	Green - On Target, No Risk	Rejoice Jebamalaidass	Jocelyn Ong	Jim Sibenaller
62	IA	3724	A	Financial Assistance	Paul Roberts	Tobyn Friar		Financial Aid Award Letter Processes - Aid Year 2023	FA Award Letter processes include ISIR loads, related checklist-processing, packaging and award letters. The group of custom batch programs which help to facilitate this process is known at Loyola as the "Starting Line Up." Like last year, the Award Letter processes are starting three months earlier.	Financial Aid customizations are divided into two categories - those needed for Award Letters (this PSS) and those needed for all other FA processes, such as loans, disbursements and other activities. This project addresses all Award Letter FA processes for Aid Year 2022-2023 - such as for ISIR loads.	Continuous Service Development	Medium	Q4	10/2021	05/2022	In Progress	Green - On Target, No Risk	Dawn Fitzgerald	Caroline Mwangi	Ivan Siap
63	DSA	3174	A	Physiology	Meharvan Singh	Meharvan Singh		Review and Evaluate Proposed Research Administration Solutions	Research and implement an institution-wide Electronic Research Administration (ERA) system to replace the existing legacy research administration systems in place at both the LSC and HSC campuses.	Implementing an Electronic Research Administration (ERA) system will increase efficiency, security, and ease-of-use, as well as to align university processes with those of their research sponsors.	Research Computing Services	XXLarge	TBD	TBD	TBD	Approved	Green - On Target, No Risk	Susan Malisch	Jim Sibenaller	Warren Francis
64	IA	3771	A	Financial Systems	Rebecca Gomez Klein	Rebecca Gomez Klein		Financial Reporting Security (FRS) Enhancement	Financial Systems currently uses the Financial Reporting Security (FRS) web application and database to grant and maintain hierarchal GL level and payroll access to Financial Reports users in the WebFocus BI Portal. The application and	Combining multiple security tables into a single database will help Finance maintain consistent reporting and accessibility across departments, and it will streamline maintenance. Currently Signature Authority records are wet signed,	Administrative Initiatives	Medium	TBD	12/2021	TBD	Approved	Green - On Target, No Risk	Dawn Fitzgerald	Jocelyn Ong	
65	IA	3760	A	Provost's Office	Margaret Dimarco	Margaret Dimarco		Updates to Commencement 2022 Survey	The Commencement Team in the Provost's Office has requested updates for Commencement 2022.	This will allow the Provost team to collect an up-to-date survey responses from students.	Administrative Initiatives	Small	Q3	11/2021	01/2022	In Progress	Green - On Target, No Risk	Dawn Fitzgerald	Jocelyn Ong	Michelle Dayton
66	IA	3733	A	Development & Donor Services	Megan Karwacki	Megan Karwacki	8-Advancement	Implement Graduway to enhance alumni giving and engagement	The Digital Engagement and Annual Giving team would like to implement Graduway as a vendor partner for Rambler Giving Day. The campaign kicks off in March 2022, with a focused day of solicitations on March 22. By utilizing Graduway, we will be able to better engage our alumni volunteer ambassadors, improve the donor experience with a modern web presence, streamline the process to make a gift, and incorporate matching gift challenges. Additionally, Graduway provides access to Crowdfunding pages that could streamline the process for creating crowdfunding campaigns at LUC, and embedded giving forms will allow us to simplify the donor experience and provide a better point of contact for loyola donors year round. Scope of project includes:	The Digital Engagement and Annual Giving team expects to see significant increases in giving and engagement by partnering with a vendor platform for their industry best-practice Giving Day. Graduway allows a simple process for alumni volunteer ambassadors to engage with their peers and adds gamification through the use of donor leaderboards and matching challenges. We also expect to have a reduction in reporting time, allowing for final results to be shared nearly immediately at the close of the campaign to internal and external stakeholders.	Administrative Initiatives	Medium	Q3	11/2021	01/2022	In Progress	Green - On Target, No Risk	Dawn Fitzgerald	Enrique Olmo	
67	IA	2958	A	School of Nursing	Annie Mc Cormack	Annie McCormack		Automate HSC Parking/ID Processes	Automate process for getting HSC IDs and parking for HSC students, faculty, and staff (should impact MNSON, Parkinson & SSOM, but not sure how these other groups are processing these requests). HSC IDs and Parking for LUC employees are granted once we have LUC Lawson ID numbers, which LUMC Parking can lookup. This does not apply to students and a manual process is being done currently. Looking for LUC to work with LUMC to create a feed or interface from LUC	Changes to Trinity systems (Workday) require a change in processing for HSC student IDs/Parking permit. This impacts Nursing and Parkinson students - and, potentially, SSOM students. This project will automate the batch process for new students.	Administrative Initiatives	Medium	Q3	04/2020	01/2022	In Progress	Green - On Target, No Risk	Dawn Fitzgerald	Ashley Walcott	Jim Sibenaller
68	DSA	3743	A	Facilities-Office of VP	Kana Henning	Kana Henning		Energy Management, Compliance, Mobile Enablement - Phase III (Archibus)	Implement Archibus as the new identified space and asset management technology for Loyola University.	Facilities Management(FM) completed their RFP process to identify Archibus as the new space management system for Loyola University. FM just completed phase 2 of 3 implementation this May. They are now ready to start Phase 3 of this implementations. Phase III would provide Mobile functionality, Compliance, and Utility Modules to complete the Archibus implementation.	Administrative Initiatives	XLarge	TBD	12/2021	TBD	Approved	Green - On Target, No Risk	Jim Sibenaller	Warren Francis	Rejoice Jebamalaidass

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69	DSA	3765	A	Athletics - General Program	Shannon Brett	Kristen Rusbarsky		Athletics Compliance System Replacement	Athletics is looking to possibly replace jumpforward compliance software. Jumpforward tracks all recruiting activities (phone calls, evaluations, contacts), practice hours, official/unofficial visits, National letter of intent, financial aid and squad lists, season declarations, workflows of department forms approval	In order to continue compliance monitoring for compliance with NCAA regulations it is imperative to have a system that works with our needs. Jumpforward is not utilized to its extent because it is not user friendly and is extremely complicated to navigate. Athletics would like to see what other programs have to offer for our program and coaches.	Administrative Initiatives	Large	Q4	12/2021	06/2022	Under Review	Green - On Target, No Risk	Jim Sibenaller	Jim Sibenaller	Mary Bunker
70	IA	2501	A	Human Resources	Danielle Hanson	Danielle Hanson	19-Lawson/Kronos	ESS Life Events - Benefits	Ability to allow staff to make changes in ESS Life Events - Benefits.	This is a request for process improvement. Current process is highly manual and prone to errors during processing. Currently the user sends updated documentation regarding life benefits(i.e. changes in marital status, birth of a child, divorce) information to HR department. Human Resources then manually updates information in the source system. Allowing users to enter updates directly removes HR as a point of failure, streamlines the process, and eliminates costs/errors associated with manual input by HR staff.	Academic & Faculty Support	Medium	Q2	05/2019	10/2021	Post Go-Live	Green - On Target, No Risk	Dawn Fitzgerald	Aixa Navarro	Xiomara Franco
71	IA	3247	A	Registration & Records	Robyn Mallett	Rita Vazquez		Course Catalog and Curriculum software	A catalog and curriculum management system would enable LUC to create a university-wide catalog that encompasses information concerning course offerings, degree/program requirements, learning outcomes, and academic policies for students in all or most schools , updated, published, and archived on a regular schedule. Additionally, this would provide a platform for electronic curriculum review/approval workflow that will retain full history of changes that can be easily tracked, eliminating the use of paper/pdf forms. ¿ Provides a single source of truth for information regarding degree requirements, learning outcomes, academic policies, and courses.¿ Creates a central platform for communication of requirements and policies to benefit students, faculty, and staff. Acts as an authoritative document or contract with the student to protect their interest and university¿s.¿ Facilitates archival of published catalog on a regular basis.¿ Creates formal, standardized structure around curriculum development and program management by retaining a record of changes that can be easily audited/searched for the purpose of enforcing accountability and protecting the integrity of the final approval processes.¿ For interdisciplinary programs facilitates connection between departments and schools and creates links for prospective students to explore. (Note that this supports the Provost¿s goal to increase interdisciplinary program development)¿ Simplifies the communication of information to external audiences such as government and accrediting agencies.¿ Simplifies processes and interactions involving multiple campus offices (registrar, bursar, department or school, financial aid, etc) and can facilitate creation of common procedures.	This third-party software solution will provide a more comprehensive and historical record of curriculum changes at the University. It will also have a student-facing component that communicates program requirements and policies from a single-source. It is expected that the software will improve efficiency and workflow for curriculum and course changes. LOCUS will continue to be the source of truth for Course Offerings at Loyola, with an interface to the Course Catalog and Curriculum solution.	Administrative Initiatives	Large	Q2	02/2021	10/2021	Post Go-Live	Green - On Target, No Risk	Dawn Fitzgerald	Florence Yun	
72	IA	3318	B	Equity & Title IX Compliance	Jocelyn Ong	Laura L Buchs	9-Student Experience Lifecycle	Compliance Training for CPAs	Include compliance training for Comprehensive Policy Administrators (CPAs) in our Enterprise Learning Hub. Loyola is required by law to deliver 8-10 hours of training annually ¿ in addition to the sexual harassment and Title IX training required of all LUC employees ¿ to various staff/administrators who function as CPAs under the Comprehensive Policy. It would be incredibly helpful to be able to deliver and track completion of these required trainings through the Learning Hub. CPAs include Title IX Coordinators (and Deputies), investigators, hearing administrators, sanctioning administrators, appeals administrators, and staff involved in facilitating informal resolutions of complaints. This group includes representatives from the Offices of the President, Provost, and Human Resources, as well as, the Division of Student Development, Office for Equity & Compliance, faculty, and other offices as needs are identified.	Utilize the Enterprise Learning Hub to deliver and track compliance training for Comprehensive Policy Administrators (CPAs).	Administrative Initiatives	Large	Q2	03/2021	12/2021	On Hold	Green - On Target, No Risk	Jim Sibenaller	Jocelyn Ong	Dan Vonder Heide
73	INF	3310	B	Information Technology Services	Jeffrey Apa	Joe Wardzala	26-LDE Transformation: Innovation & Digitization	Pass Thru Authentication with Azure SSO	The goal of this project is to reduce steps with authenticating users by removing the F5 APM (1 of the 3 steps for authenticating users) and instead implement Azure SSO via Microsoft 365 to streamline the process. Users will enter their email address and password and then authenticate.	Reduces authentication hops for confirming identity and less screens for the end user. it also reduces the back end steps from 3 to 2 systems for identity verification.	Infrastructure	Medium	Q3	02/2021	01/2022	In Progress	Green - On Target, No Risk	Rene Tapia	Heather Chester	Rejoice Jebamalai dass
74	ICR	3748	B	Informatics HSC	Ron Price	Ron Price	23-Research Computing Services	ICR Research DB Server Replacement	Project Title: ICR Research Database server replacement. Project Description: This project is to replace two research database servers that are reaching hardware "End of Life" and performance and storage capacity. ITS SOW: Replace the following two servers: 1) lumcdlsql01 - ICR "Extract/Transform/Load" (ETL) development, Datamart, Data Warehouse databases served. 2) pmn-mssql-prod2 - ICR "ETL" and Data Warehouse database server for CAPriCORN/PCORI.	Allow ICR to continue to proved research services and data to clinical researcher in the school and medical center.	Research Computing Services	Small	Q3	11/2021	01/2022	New	Green - On Target, No Risk	Ron Price	Dan Valdez	Greg Klitz
75	IA	3487	B	Campus Transportation		Gretchen Carey		Tripshot Data Feed	Provide a feed of eligible peole to Tripshot. Tripshot is a cloud service that is used to authenticate riders for the 8-Ride and Intercampus Shuttle. Campus Transportation wants to ensure that only eligible people are able to use these services. Eligibility to be determined, but at the least it will be registered students.	Ensure only eligible people can use the 8-Ride and Shuttle services.	Infrastructure	Small	Q3	07/2021	01/2022	In Progress	Green - On Target, No Risk	John McGivney	John McGivney	Charles Zelinski

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76	DSA	3680	B	Provost's Office	Nicole Yaklich	Nicole Yaklich	14-DW/BI Projects	Commencement Report Updates	The Commencement Team in the Provost's Office has requested updates to the Commencement Report Suite. Specifically they need the following updates: Program Book *Stritch Diploma Name*Stritch Previous Degree*Stritch Residency Information As well as formatting for BBA Honors students: *BBA, Honors, Accounting Slide Report Slide *Stritch Diploma Name*Stritch Residency Information*Stritch Previous Degree As well as formatting for BBA Honors students: *BBA, Honors, Accounting	The Commencement process is involved from many teams and formatting to go to graphic designers as well as Application Designers. The simple formatting edits as well as additional fields will ensure accurate reporting of students who will be graduating.	Continuous Service Development	Small	Q3	09/2021	01/2022	In Progress	Green - On Target, No Risk	Tony Vavarutsos	Nick Jones	Nick Jones
77	IA	2870	B	Registration & Records	Rita Vazquez	Rita Vazquez	11-Enterprise Content Management	Review of current DocFinity workflows for Registration & Records	A full review of all the DocFinity workflows in place for Registration and Records should be done and documented so that we can identify areas of improvement.	Registration and Records has been a long-time user of DocFinity workflows. Since its launch, however, business processes may have changed and this presents an opportunity to review our current workflow structure to identify changes that would increase efficiency	Administrative Initiatives	Large	Q3	09/2021	01/2022	In Progress	Green - On Target, No Risk	Dawn Fitzgerald	Aixa Navarro	Mary Bunker
78	AOS	3620	B	Informatics HSC	Kathy Chavez Dominik	Ryan Sabo		HSC Virtual Hospital - Smartboard replacement	Smartboards/projectors are 9+ years old and need to be replaced. The SmartBoard technology was seldom, if ever used it was recommended due to the size of the spaces we replace the Smartboards with appropriately sized Flat Panels.	Provide Faculty and students with more reliable technology in the virtual hospital debrief room with more simplified technology that meets our small classroom standards .	Academic & Faculty Support	Small	Q3	08/2021	01/2022	In Progress	Green - On Target, No Risk	Kathy Chavez	Ryan Sabo	Mary Bunker
79	AOS	3073	B	Provost's Office	John Gurnak	John Gurnak		Digital Badging Selection and Implementation	To explore and recommend the adoption of a university-wide digital badging platform to actualize innovative achievement pathways. Digital badges serve as a symbol and credential to recognize student achievements and competencies (both academic and non-academic) as well as faculty and staff professional development and other internal compliance trainings. Selection of Digital Badging solution and Implement. Consideration to implement in a phased approach by piloting product before university-wide rollout.	Implementation of a digital badging platform transforms knowledge, skills, and achievements into digital credentials that empower individuals to capture opportunities and organizations to measure impact. Digital badges can spotlight achievements to potential employers, motivate learners to participate and encourage collaboration, support innovative learning pathways, and promote brand identity for academic institutions.	Academic & Faculty Support	Medium	Q3	12/2020	01/2022	In Progress	Green - On Target, No Risk	Dan Vonder Heide	Florence Yun	Nick Liberatore
80	DSA	3651	B	Development & Donor Services	Tony Vavarutsos	Matt Johnson	14-DW/BI Projects	Advancement iModules Email Metrics ETL	Create ETL process for e-mail metrics data from iModules to Advancement Data Warehouse (ADW) Scope Create tables in ADW to store email metrics data (Message, Bounce, Click, Deliver, Link, Open, Recipient, --Send) Connect to iModules e-mail api each day and append new e-mail metrics data to created tables Deliverables Table created for message, bounce, click, deliver, link, open, recipient, send API connection made Scheduled process to connect to API daily and append new data to tables Error log created (potentially in 2nd iteration) Requirements For recipient, match back to Advance ID by e-mail address if Advance ID does not exist in data set	Access to iModules Email System data for Raw metric reporting with the ability to drill into user data The ability to relate Gifts Made & Emails Sent To determine email recipient inactivity	Continuous Service Development	Medium	Q3	08/2021	01/2022	In Progress	Green - On Target, No Risk	Tony Vavarutsos	Sean Ohlinger	Tony Vavarutsos
81	DSA	3715	B	Arrupe College	John Buethe	John Buethe	14-DW/BI Projects	Arrupe Completion	Develop a solution that will track: Cohort associate degree completion rate: The number of students who started at Arrupe College and earned an associate's degree within three years of entering Arrupe College, divided by the total number of students in their cohort.* Cohort bachelor¿s degree completion rate: The total number of transfer students who started at Arrupe College and earned a bachelor¿s degree from any four-year institution within six years of community college entry, divided by the number of students in their Arrupe College cohort. Transfer-with-Award: The number of transfer students who started at Arrupe College and earned an associate's degree prior to and within six years of their earliest enrollment at a four-year institution, divided by the number of transfer students in the original cohort.	Currently, the clients track these metrics ('cohort associate degree completion rate' and 'cohort bachelor's degree completion ' and 'transfer-with award' rates) manually. Although BiReports make part of the task easy, the other is tremendously more complicated. Essentially, they must download the NSC enrollment reports on a semiannual basis and count the students by figurative hand.	Academic & Faculty Support	Large	Q3	10/2021	01/2022	In Progress	Green - On Target, No Risk	Tony Vavarutsos	Scott Frendreis	Scott Frendreis
82	IA	3336	B	Human Resources	Danielle Hanson	Danielle Hanson	19-Lawson/Kronos	Implement MHC Total Compensation Statements solution in DSS within Lawson	Deliver Total Compensation Statements internally by implementing MHC's Employee Documents module in Document Self-Service.(DSS) in Lawson MHC will deliver and help implement the following: - Custom interface to data output files: Lawson file, Tuition Benefit File, Pension File. - Turnkey form design layout for output of Total Rewards, Compensation Statements or comparable documents - Document Self-Service Employee module for delivery of documents within Document Self-Service	Implementation of Total Compensation Statements via MHC's Document Self-Service will be more cost effective for the University and will make documents delivered electronically more centralized for employees.	Administrative Initiatives	Medium	Q3	05/2021	01/2022	In Progress	Green - On Target, No Risk	Dawn Fitzgerald	Aixa Navarro	Mary Bunker

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83	IA	3514	B	Campus Safety LSC	Thomas Murray	Timothy Cunningham		Acquire Training Tracker System	During a recent University Audit it was recommended by Baker Tilly that the department investigate and purchase a software solution for maintaining all department training materials and history. This would include all current and former employees as directed by state law. The software would expedite requests for training histories and records and help to keep us in compliance with state requirements.	The current repository of Campus Safety training documentation and tracking is a filing cabinet and some PC documents. Responding to audits, possible subpoenas, FOIAs, and other requests for information will be more organized and efficient with an electronic storage & tracking system. In the recent George Floyd/Derek Chauvin trial (Mar.- Apr, 2021) in MN, part of the defense strategy focused on the officers training. As an institution this event highlights our need to be prepared by being organized.	Administrative Initiatives	Medium	Q3	05/2021	01/2022	On Hold	Green - On Target, No Risk	Dawn Fitzgerald	Ivan Siap	Jim Sibenaller
84	IA	3628	B	Information Technology Services	Dawn Fitzgerald	Dawn Fitzgerald		Automated Testing Tool & Defect Tracking Application evaluation	Evaluate Automated Testing and Defect Tracking applications that will work with the major applications supported by the Integrations & Applications department	An automated testing tool will help to increase software quality and make testing more efficient. A defect tracking application is needed for defect management but also will provide valuable metrics so teams can tie defects to changed code, tests or other data. It also helps in providing traceability or analysis on defect trends.	Administrative Initiatives	Medium	Q3	08/2021	01/2022	In Progress	Green - On Target, No Risk	Dawn Fitzgerald	Mary Bunker	Charles Zelinski
85	DSA	3740	B	Information Technology Services	Jim Sibenaller	Jim Pardonek	5-Security Projects	Service Account Management - Thycotic Secret Server	Installation and deployment of Thycotic Secret Server to manage service account passwords.	Service accounts are high-risk privileged accounts. They run scheduled tasks, batch jobs, application pools, and more across a complex network of databases, applications, and file systems. Service account management, therefore, has arisen as a top priority for many organizations. Identity Governance and Administration (IGA) tools help manage service accounts and their passwords.	Administrative Initiatives	XLarge	Q3	11/2021	02/2022	In Progress	Green - On Target, No Risk	Jim Sibenaller	Chris Campbell	Chris Campbell
86	AOS	3589	B	Anesthesiology	Tim Walker	Jayanta Mukherji	25-SSOM	POCUS Test Development	Develop a Sakai site for POCUS education and build out three tests.	This project contributes to the education of anesthesiology residents by providing an online testing environment. Furthermore, it introduces the department faculty to the features of Sakai that can be implemented into the instructional environment to enhance the learning potential. The use of Sakai for testing is envisioned as a starting point.	Academic & Faculty Support	Small	Q3	06/2021	02/2022	In Progress	Green - On Target, No Risk	Tim Walker	Stacey Zurek	Greg Klitz
87	IA	3092	B	Registration & Records	Rita Vazquez	Rita Vazquez	3-LOCUS Enhancements	Batch Updates on LOCUS Class Schedule	Provide a batch update of LOCUS Class Schedule dates, while adhering to all business rules for class scheduling. Currently, these changes are done online one class section at a time.	Due to COVID, frequent quick changes to class schedules are often needed to the start and end dates of the class sections. A batch process for making updates to the class schedule start and end date is now an important function to assist with the flexibility and timing of changes that become necessary. This project will assist Registration & Records with a task that currently requires significant manual intervention.	Academic & Faculty Support	Medium	Q3	10/2020	02/2022	In Progress	Green - On Target, No Risk	Xiomara Franco	Xiomara Franco	Terese Villalobos
88	IA	3617	B	Graduate School	Emily Barman	Heather Sevener	3-LOCUS Enhancements	GRAD School Checklists	The Graduate School needs to have the checklist feature for our time to degree requirements fixed. At present it has not been allowing batch assignment of values, and there appears to be an issue with mismatched checklist codes that is making it difficult to keep data accurate and usable.	The Graduate School has been using the checklist feature since at least 2016 to inform students of their time to degree deadline and to enforce those deadlines. We have been unable to assign values to students and therefore they do not have the deadline information they need and we don't have a good way to track deadlines for students.	Administrative Initiatives	Medium	Q3	07/2021	02/2022	In Progress	Green - On Target, No Risk	Dawn Fitzgerald	Ivan Siap	Ivan Siap
89	INF	3548	B	Campus Safety LSC	Timothy Cunningham	Kevin Newman	5-Security Projects	Webs Talk-a-Phone Update / Replacement Assessment	Webs Talk A Phone service that is end-of-life and needs to be updated or replaced. This services the "Blue Lights" around campus that people can use if there's an issue and campus safety can broadcast to other "Blue Light phones" in case there is an on-campus or near-campus concern or emergency. This part is only assessing the campus hardware and potential text integration with Blackboard.	While testing several of the "blue light" phones around the LakeSide campuses, several were no longer functioning. The OS is end-of-life and the functionality from the vendor may no longer be supported. The goal is to identify how Campus Safety would like to proceed and assist them with the infrastructure needed based on their scope.	Administrative Initiatives	Medium	Q3	07/2021	02/2022	Approved	Green - On Target, No Risk	Jeffrey Apa	Heather Chester	David Wieczorek
90	DSA	3692	B	Center for Experiential Learning	Patrick Green	Patrick Green	14-DW/BI Projects	Engaged Learning Power BI Solution	Create a Power BI Front End and Data Model for the Center for Engaged Learning, Teaching, and Scholarship (CELTS) There is data in WebFOCUS and LOCUS and report examples in the Engaged Learning Folder of WebFOCUS that can be used as a starting point for this project. Within LOCUS there is an engaged learning module. Joining this module to other Academic Data will yield great results for the CELTS. More specific demographic and other requirements will be gathered once development begins officially.	The Engaged Learning Department (CELTS) within the Office of the Provost has grown and existed since Fall 2012, we need to do more robust reporting and analysis and we are requesting to use PowerBI for the following reasons: We are currently in the midst of the Engaged Learning Assessment Cycle this academic year (2021-22) and need more robust data Our outreach to students, in an effort to facilitate our diversity, equity, and inclusion goals, require that we have more demographic data Our goals to enhance Engaged Learning requires we have a better understanding of the enrollment behavior patterns of Loyola students The University Strategic Plan calls for increased experiential learning for students, and we need data to understand students enrollment patters as well as to deep dive into student demographics, majors/minors, and schools to develop a baseline understanding of how Engage Learning as grown The PowerBI capacity will allow us to pull Engaged Learning data and analyze it, such as demographic of students enrolled in Engaged Learning courses, school and academic department offerings of Engaged Learning courses, student enrollment patters in Engaged Learning courses, etc. We are requesting this be built in PowerBI throughout the Fall 2021 semester so that we can begin to track and utilize the data reporting capacity in January 2022.	Academic & Faculty Support	Small	Q3	09/2021	02/2022	In Progress	Green - On Target, No Risk	Tony Vavarutsos	Nick Jones	Nick Jones
91	AOS	3363	B	Information Technology Services	Daniel Vonder Heide	Daniel M Vonder Heide		eSports Lab - Exploratory Research	Conduct exploratory research about the possibility of developing an eSports lab at Loyola.	Loyola's offering of an eSports lab provides opportunities to increase student enrollment, student retention, and the overall well-being of students. Research shows that participation in school activities improves students' performance and overall well-being. Additionally, competitive gaming has become a billion-dollar business and is projected to grow exponentially. More colleges and universities are embracing esports to drive media attention, recruit more digitally-minded students and increase revenue through promotions and branded sponsorships. And for many young people, esports has become a way of life.	Infrastructure	Small	Q3	03/2021	02/2022	In Progress	Green - On Target, No Risk	Dan Vonder Heide	Florence Yun	Jim Sibenaller

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92	DSA	3530	B	Facilities-Office of VP	Kana Henning	Peter Schlecht		Projecto Software for Project Management	New software to manage capital project requests and project management.	This software will improve the efficiency, quality and management of the Facilities Campus Planning and Capital Management project delivery process.	Continuous Service Development	Medium	Q3	07/2021	02/2022	In Progress	Green - On Target, No Risk	Jim Sibenaller	Jim Sibenaller	Robert Kraft
93	DSA	3205	B	Information Technology Services	Jim Sibenaller	Jim R Pardonek	21-LDE Foundation: Collaboration and Security	MFA App Enablement - Secure File Transfer	By providing a second-factor for authentication, we are enabling MFA to access Secure File Transfer resources. This is an MFA app enablement project.	Enable MFA for Secure File Transfer per Jim Pardonek.	Continuous Service Development	Small	Q3	11/2020	03/2022	On Hold	Green - On Target, No Risk	Jim Sibenaller	Aleksandra Stosovic	Anthony Skinner
94	IA	2836	B	Office of The Bursar	John Campbell	Tom Catania		iPlan - Phase III Rewrite Misc Fixes	Miscellaneous fixes to iPlan that could not be completed in Phase II that was completed in Feb 2019 (see PSS 2600). - iPlan admin pages bug fixes and feature changes (minor).	iPlan has been a "bolt-on" module for LOCUS since March, 2010. In this period, LUC has more than tripled enrollment in offered payment plans while eliminating the cost and customer service challenges of using an outside service. There are several areas that need updating in the iPlan module including: - New academic services and charging models to estimate budgets; - Ease of use for students and parents; - Reconciliation processes; - Integration with standard payment channels. All of these areas are working but in need of improvements. Bursar Office with ITS has developed a long list of possible improvements. This project will evaluate the possible suggestions and formulate workable projects for a team of ITS and Bursar Office staff to undertake. This project will conclude the improvement	Administrative Initiatives	Small	Q3	06/2019	03/2022	On Hold	Green - On Target, No Risk		John McGivney	Jim Sibenaller
95	IA	2826	B	Financial Assistance	Paul Roberts	Tobyn Friar	3-LOCUS Enhancements	Replace Deprecated FA Letter Gen Processes With CommGen	FAO currently uses the PeopleSoft Letter Gen process to send hard copy communications. Letter Gen is no longer supported by PeopleSoft. CommGen is current best practice for 3C communications in PeopleSoft. The scope of this project is to replace all Fin. Aid. paper letters generated via LetterGen process. This involves an initial discovery phase for all the FA processes that assign communications using either custom SQRs or 3C-engine. The exception is Award Letter (FAN) process that is outsourced to a third party.	While most FA communications use email, there are selected communications where hard-copy letters are mailed to recipients. These include the Financial Award Notification (FAN) and other missing information letters (MIL). The FAN letter uses a 3rd party for printing and mailing and will continue to do so. Other letters have used a delivered process (Letter Gen) which combines with Mail Merge on a desktop to produce hard copy letters. Oracle Peoplesoft is deprecating the Letter Gen process and directing customers to CommGen functionality which merges data with letter text within the application. A significant workload of setup and processing is necessary to generate these letters within the Campus Solutions application. This project will convert all Letter Gen processes to CommGen.	Continuous Service Development	Large	Q3	02/2019	03/2022	On Hold	Green - On Target, No Risk		Ivan Siap	Caroline Mwangi
96	DSA	3702	B	Information Technology Services	Tony Vavarutsos	Susan Malisch	14-DW/BI Projects	WebFOCUS Upgrade to 8.2.07	Upgrade WebFOCUS reporting software to the latest version.	The project will provide the BI Team with the latest version of the reporting software.	Infrastructure	Medium	Q3	10/2021	03/2022	In Progress	Green - On Target, No Risk	Jim Sibenaller	Tony Vavarutsos	Conrad Vanek
97	DSA	3173	B	Information Technology Services	Susan Malisch	Susan M Malisch	25-SSOM	LUHS Application Audit and Decommission	The project is to conduct a systematic review of existing LUHS portal applications to determine those can be that can be decommissioned or transitioned to a replacement LUHS/Trinity system. Planned on-going activities to include assisting LUHS with their application usage reviews; user surveys; and data migration/archiving.	This project will reduce the number of applications that need to be maintained or supported.	Administrative Initiatives	Medium	Q3	09/2020	03/2022	In Progress	Green - On Target, No Risk	Susan Malisch	Jim Sibenaller	Kathy Chavez
98	AOS	3499	B	Information Technology Services	Daniel Vonder Heide	Daniel Vonder Heide	27-LDE Consumable Experience	Desktop as a Service (Daas) Testing	Explore the possibility of deploying a Microsoft Windows Virtual Desktop (WVD) system at Loyola University. In particular, look at the Daas (Desktop as a Service) offering. Bring a proof of concept online and test possibility of providing a remote computer lab for students, test delivering specialized apps to specific groups, and test viability of virtual desktop for remote workers. Determine potential usage based costs and support maintenance requirements.	Virtual desktops have the potential to significantly improve the client experience at an institution by making applications and desktops available while remote. Virtual desktops for remote workers provide a secure option that keeps institutional data off the home / remote workstation.	Continuous Service Development	Large	Q3	05/2021	03/2022	In Progress	Green - On Target, No Risk	Dan Vonder Heide	Charles Zelinski	Nalin Patel
99	INF	1757	B	Information Technology Services	Jeffrey Apa	Dan M Vonder Heide		HSC: Phone System Unbundling Strategy	Begin to identify alternatives, including costs, pros/cons, for phone system support for HSC in Maywood	As part of the LUHS/LUC/HSC shared services unbundling, this evaluation will identify options, costs and long term phone system support for HSC in Maywood.	Infrastructure	Medium	Q4	03/2021	04/2022	On Hold	Green - On Target, No Risk	Jeffrey Apa	David Wieczorek	Enrique Olmo
100	IA	3203	B	Information Technology Services	Jim Sibenaller	Jim R Pardonek	21-LDE Foundation: Collaboration and Security	MFA App Enablement - DocFinity	By providing a second-factor for authentication, we are enabling MFA to access DocFinity resources. This is an MFA app enablement project.	Enable MFA for DocFinity, per Mary Bunker and Jim Pardonek.	Continuous Service Development	Medium	Q4	02/2022	04/2022	Approved	Green - On Target, No Risk	Dawn Fitzgerald	Mary Bunker	Mary Bunker
101	DSA	3202	B	Human Resources	Jim Sibenaller	Danielle Hanson	21-LDE Foundation: Collaboration and Security	MFA App Enablement - PeopleAdmin	Enable MFA for PeopleAdmin, per Danielle Hanson and Jim Pardonek. This is an MFA app enablement project.	By providing a second-factor for authentication, we are enabling MFA to access PeopleAdmin resources.	Continuous Service Development	Medium	Q4	12/2020	05/2022	On Hold	Green - On Target, No Risk	Jim Sibenaller	Aleksandra Stosovic	Joe Wardzala
102	AOS	3685	B	Information Technology Services	Daniel Vonder Heide	Daniel Vonder Heide	5-Security Projects	Removing Faculty/Staff Admin Rights	The project goal is to reseach the pros and cons with removing administrative rights for all faculty/staff machines.	The project will provide improved security. Reduce risk from the installation of unauthorized programs. Provides ransomware protection. Reduce the number of calls resulting from the unauthorized installation of applications.	Administrative Initiatives	Large	Q4	10/2021	05/2022	In Progress	Green - On Target, No Risk	Dan Vonder Heide	Florence Yun	Charles Zelinski
103	DSA	3183	B	Facilities-Office of VP	Kana Henning	Kana M Henning	25-SSOM	Integration of HSC Room Scheduler with 25Live	The aim of this project is to export all events from the HSC Room Scheduler into 25Live and provide integration of event creation directly from the UME calendar in 25Live, with the final goal of eliminating the HSC Room Scheduler application and having a unified source of room scheduling in 25Live that encompasses HSC.	Consolidation of information, lookup/search efficiencies.	Continuous Service Development	Medium	Q4	11/2020	05/2022	In Progress	Green - On Target, No Risk	Jim Sibenaller	Ross Naheedy	Stacey Zurek
104	INF	3082	B	Information Technology Services	Jeffrey Apa	Jeffrey Apa	5-Security Projects	Shibboleth IdP Upgrade to Version 4	Our Shibboleth IdP is at Version 3 and needs to be upgraded to Version 4. We will need to provision new servers, one at each campus for HA/DR, and install a containerized version of the Shibboleth IdP software. Once the Shibboleth IdP software is tested we will migrate all Service Provider data and confirm login for each service. Once the upgrade is complete, determine how best to enable MFA for these services.	Support for Shibboleth IdP V3 will end on December 31, 2020. At that time security patches and bug fixes will no longer be available for V3. By upgrading to V4 we can continue to receive critical patches for our Shibboleth IdP which provides authentication services (SSO) for core services like ZOOM and InCommon partners. MFA will add a layer of protection to these services.	Infrastructure	Small	Q4	05/2021	06/2022	In Progress	Green - On Target, No Risk	Jeffrey Apa	Heather Chester	Joe Koral
105	IA	2793	B	Financial Systems	Rebecca Gomez	Rebecca L Gomez	19-Lawson/Kronos	Purge Specific LUMC and LUC Records From Lawson	Archive / purge specific LUMC and LUC historical database records From Lawson using the delivered Lawson purge programs when possible. Archiving and cleaning of job history and unneeded files will also be done.	We will see an increase in Lawson performance, there will be a secondary benefit in that ITS will be able to apply patches faster and save space on the database side.	Administrative Initiatives	Large	Q4	12/2019	06/2022	On Hold	Green - On Target, No Risk	Dawn Fitzgerald	Mary Bunker	Mary Bunker

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106	ICR	3701	B	Parkinson SHSPH	Kathleen Bobay	Mohammad Samie Tootooni	23-Research Computing Services	Use of ED ¿chief complaints¿ in predictive models for admissions to CCUs	Project Title: Using cNAE/cNIE technologies in the assessment of Emergency Department ¿chief complaints¿ for use in models that predict admissions to critical care units. Project Description: This project is a collaboration between Dr. Tootooni¿s (PARKS) lab (e.g., students) and the ITS Informatics and Clinical Research (ICR) team to investigate the use of cNAE/cNIE technologies in the development and implementation of systems/methodologies that support use of ED ¿chief complaints¿ in prediction of admissions to critical care units, outcome severity, etc. Project goals are (in no specific order): 1) Map ED chief complaints from free text to a structured table; 2) Assess use of cNAE/cNIE technologies in development and implementation of real-time predictive clinical models; 3) Develop model(s) for early prediction of admission to ICU using structured and unstructured (chief complaint) ED data; and 4) Assist in test/debug of cNAE/cNIE applications (e.g., engines and utilities). ITS SOW: Retrospective/Observational clinical research project. Activities include: 1) patient cohort identification; 2) data query development; 3) advanced analytics components; 4) natural language processing component; 5) data extraction from Epic Clarity/PCORI datamart/CTSA datamart/CRDB; and 6) data formatting as appropriate for analysis.	This project has the potential to demonstrate the potential of clinical natural language process in a real-world healthcare process. A successful project would not validate the utility of unstructured in clinical decision support processes, it would also lead to improved healthcare outcomes by the early identification of ED patient that would need admission to a critical care unit (CCU).	Research Computing Services	Small	Q4	10/2021	06/2022	In Progress	Green - On Target, No Risk	Ron Price	Dan Valdez	Dan Valdez
107	INF	2622	B	Information Technology Services	Jeffrey Apa	Jeffrey Apa		Migration of HSC Servers	Move all remaining HSC Servers off of the LUHS network and migrate them to the LUC network. Total migration of all remaining HSC servers is dependent on HSC Informatics groups work to plan, configure, and reprogram servers to work in LUC network environment. LUC Desktop, Network, and Server teams will assist in the coordination and migration of servers and any other resources that require reconfiguration for the move to the LUC network.	Move all remaining HSC Servers off of the LUHS network and migrate them to the LUC network. Total migration of all remaining HSC servers is dependent on HSC Informatics groups work to plan, configure, and reprogram servers to work in LUC network environment. LUC Desktop, Network, and Server teams will assist in the coordination and migration of servers and any other resources that require reconfiguration for the move to the LUC network.	Infrastructure	XLarge	Q4	12/2017	06/2022	In Progress	Green - On Target, No Risk	Jeffrey Apa	Heather Chester	Jim Sibenaller
108	INF	3201	B	Information Technology Services	Jim Sibenaller	Jim R Pardonek	21-LDE Foundation: Collaboration and Security	MFA App Enablement - LOCUS	Enable MFA for LOCUS, so that the application is more secure and only accessible via MFA for all users. This is an MFA app enablement project.	Ensure that account data is not compromised by requiring a second factor of authentication to access FERPA data.	Continuous Service Development	Large	Q1	01/2021	07/2022	On Hold	Green - On Target, No Risk	Jeffrey Apa	John Schleibinger	John Schleibinger
109	ICR	3277	B	Surgery	Richard Gonzalez	Richard Gonzalez	23-Research Computing Services	Examination of the association of unhealthy substance use	Title: Examination of the association of unhealthy substance use on perioperative complications: A retrospective analysis from the electronic health record Unhealthy substance use, defined as a spectrum of disorders from misuse to DSM-5 diagnosis for substance use disorder involving the development of a reactive syndrome in response to use of a substance. This encompasses acute intoxication, chronic intoxication, withdrawal as it relates to use of alcohol, cannabis, hallucinogen, inhalants, opioids, sedative/hypnotic/anxiolytics, stimulants and tobacco use.1 The spectrum of these clinical use disorders affects physicians on a daily basis, particularly as the prevalence of substance use continues to increase. The 2016 National Survey on Drug Use and Health, which surveys US civilians above the age of 12 regarding drug and alcohol use, has demonstrated increases in the prevalence of these disorders amongst the US population. Approximately 20.1 million people reported a substance use disorder in the prior year in 2016, with the most common being alcohol use. Of the 15.1 million individuals with a past year alcohol use disorder, 2.3 million additionally had a concurrent illicit drug use disorder demonstrating the ongoing development of a population of polysubstance users.2 These users represent a group in which the biology and pharmacology of interacting substances is little understood given a lack of ability to adequately study the interactions of drugs and alcohol in tandem. ITS SOW: Retrospective/Observational clinical research project. Activities include: 1) patient cohort identification; 2) data query development; 3) advanced analytics components; 4) medical imaging components; 5) data extraction from Epic	It is hypothesize that individuals identified as unhealthy substance users will have greater frequencies of perioperative complications. Further, computable phenotypes to identify these users in a preoperative setting may be implemented in near real-time for performing interventions to mitigate complications and improve health outcomes.	Research Computing Services	Medium	Q1	01/2021	08/2022	In Progress	Green - On Target, No Risk	Susan Zelisko	Dan Valdez	Ron Price
110	IA	2450	B	Financial Systems	Rebecca Gomez	Rebecca L Gomez	11-Enterprise Content Management	Payroll Services	The Payroll Services Office has many paper documents that we would like to be able to store and be able to search for electronically. This includes, but is not limited to: Kronos Supervisory Rights Access Form, Manual Time Cards, W-2 Request Forms, E-pay Request Form, Payroll Backup.	Kronos Supervisory Rights Access Form, Manual Time Cards, W-2 Request Forms, E-pay Request Form, Payroll Backup.	Administrative Initiatives	Medium	Q2	04/2017	10/2022	On Hold	Green - On Target, No Risk	Mary Bunker	Marco Reynoso	Mary Bunker
111	IA	2590	B	Development & Donor Services	Michael Halverson	Michael Halverson	8-Advancement	Gift Agreement Workflow	- Create a central repository for multiple (40+) gift agreement templates with fillable fields to customize each individual agreement. Will need to capture template creation date, author, track changes made, and the date the template was approved by General Counsel and Finance. - Create workflow for the creation and approval of template agreements. - Create workflow(s) for individual gift agreement approval process. Agreements will need to follow different workflows depending upon the type of agreement. - Generate reports on gift agreements in process with the ability to filter by stage in the process	Create a central repository for multiple (40+) gift agreement templates with fillable fields to customize each individual agreement. Will need to capture template creation date, author, track changes made, and the date the template was approved by General Counsel and Finance.	Administrative Initiatives	Medium	Q2	10/2021	12/2022	On Hold	Green - On Target, No Risk	Mary Bunker	Enrique Olmo	Joe Koral
112	INF	2949	B	Information Technology Services	Jim Sibenaller	Jim SIbenaller		Oracle Data Redaction	Oracle Data Redaction	Data Redaction - a module within Oracle to block sensitive data for legal and privacy matters.	Infrastructure	Medium	Q1	01/2020	09/2023	On Hold	Green - On Target, No Risk	Jeffrey Apa	John Schleibinger	Mary Bunker
113	INF	2724	B	Information Technology Services	Jeffrey Apa	David Wieczorek	5-Security Projects	HSC Camera/Card Reader Migration	LUHS request to migrate all cameras and door access card readers in LUC buildings at HSC. Working with LUHS/Trinity/Security to identify all devices and prepare LUC infrastructure for migration and traffic.	Trinity would like to remove all of their network equipment from HSC buildings to prevent unwanted to access. This transition will also allow for easy conversion of these devices to the LUC network in the future when Campus safety has more of a presence.	Infrastructure	Small	TBD	05/2018	TBD	Approved	Green - On Target, No Risk	Jeffrey Apa	David Wieczorek	David Wieczorek

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114	DSA	2846	B	Information Technology Services	Susan Malisch	Susan M Malisch	7-BCDR/Failover	Disaster Recovery - Phone Systems WTC	This project will include developing a plan and testing failover for the phone system at WTC. This will contribute to the overall BCDR program for the universitys risk management strategy.	This project will include developing a plan and testing failover for the phone system at WTC. This will contribute to the overall BCDR program for the university's risk management strategy.	Continuous Service Development	Medium	TBD	09/2019	TBD	On Hold	Lime - On Target, Minimal Risk, Minor Concerns, Under Control	Jim Sibenaller	David Wieczorek	Jim Sibenaller
115	IA	2655	B	Human Resources	Danielle Hanson	Danielle Hanson	11-Enterprise Content Management	Retiree Benefits File	HR would like to complete scanning and indexing our Retiree Benefit files into DocFinity by July 1 2018. A portion of this project was started 3-4 years and I am now restarting this project. ITS/ Jillian Hayes created a Retiree Benefit folder backscan document in our environment, which is separate from the rest of our HR employee documents and directory in Docfinity. I believe HR Benefits team was scanning an entire deceased retiree file folder into this one document that was created. For purposes of this project we need to create additional document types so that we can scan and index current and new retirees info by individual document type. We may also need to revisit why the retiree folder is separate from the rest of the HR employee document and directory.	Would it make sense to have all employment. benefit & retiree files/ document in one place and smart code the retiree documents? The one issue we may face is that some of these deceased and older retirees may not have Lawson ID #s, so we would need to give consideration to this item	Administrative Initiatives	Small	TBD	09/2021	TBD	On Hold	Green - On Target, No Risk	Dawn Fitzgerald	Marco Reynoso	Mary Bunker
116	IA	2863	B	Human Resources	Danielle Hanson	Danielle Hanson	11-Enterprise Content Management	Human Resources - Check/Pay Requisitions - Phase 3	Need for an online system to submit and process one-time payment requests that HR receives related to awards, prizes, honorariums and fellowships. This request is now being pushed forward from HR as a result of a recent process change in Accounts Payable. Previously, all payment requisitions for these requests were always submitted to AP first, routed for various approvals in the AP DocFinity workflow, including through SPA, if a grant account, etc., and at the end of this process the payment request would then be sent to HR for processing if deemed to be either payment for work/services or if the person already existed on the HR payroll system. As a result of the recent AP process change, these types of requests are now being rejected from the AP CR workflow at the start and being sent directly to HR for processing. HR now has to manually route these individual requests for approvals to (SPA, the PI, General Accounting if a NRA, etc) and track the requests before processing the payment on the payroll.	Add on the the growing efficiency and integration of this process. The integration from AP to SPA, GA and HR will grow into in Payroll.	Continuous Service Development	Medium	TBD	09/2019	TBD	New	Green - On Target, No Risk		Marco Reynoso	Marco Reynoso
117	IA	2956	B	ORS Core Facilities	Tracy Foxworth	Tracy Foxworth	11-Enterprise Content Management	Repository for Storing and Accessing Grant Related Documentation	Repository for storing personal statements and evaluations for each student that participated in the program, preferably by cohort. Would also like the capability to store the following: * Internal Reports * External Reports * Applicants not accepted into the program * Applicants who declined invitation * Procedures * Forms * Procard documentation * Site Visits * Resoruces	This will provide Student Academic Services with the ability to store and access grant related information. This is an ability they currently do not possess.	Administrative Initiatives	Small	TBD	11/2019	TBD	Approved	Green - On Target, No Risk		Enrique Olmo	Enrique Olmo
118	IA	3083	B	Academic Advising and Services	Jennifer Bernecker	Jennifer Bernecker	11-Enterprise Content Management	SSW Academic Advising DocFinity to LOCUS Document Sharing	Current State: When Jennifer logs into the a student¿s administrative center in LOCUS, she sees a yellow Docfinity button. When she clicks on it I can see all admissions documents that were uploaded into DocFinity, but not she does not see documents that were indexed by her team, the School of Social Work Academic Advising team. Future State: Jennifer would like the documents processed into DocFinity, by the SSWAA team to post to LOCUS.	The proposed project will enhance the accessibility to documents, in LOCUS, that are indexed into DocFinity by the School of Social work Academic Advising team.	Administrative Initiatives	Large	TBD	02/2021	TBD	Approved	Green - On Target, No Risk		Enrique Olmo	Enrique Olmo
119	DSA	3353	B	Student Affairs - Admissions SSOM	Susan Malisch	Darrell E Nabers	14-DW/BI Projects	Dashboards and Analytics of HSC Admissions System	This complex project is comprised of multiple tasks: Import the data from the SSOM STARS Admissions system into the EDW Integrate the HSC data with the rest of the EDW datasets. Generate reports, analytics and dashboard with imported data above to accommodate any future requests	Under the guidance of the "One Loyola" goals and directives, bring all data from all campuses into our EDW for the purpose of having one source system that would satisfy any reporting and analyses requests.	Continuous Service Development	XLarge	TBD	03/2022	TBD	Approved	Green - On Target, No Risk	Jim Sibenaller	Tony Vavarutsos	Tony Vavarutsos
120	DSA	3540	B	Medical Education	Gregory Gruener	Neil Clipstone	14-DW/BI Projects	Dashboards and Analytics of SSOM Administration	Create a data warehouse to enable BI reporting and dashboards for the Stritch School of Medicine Import/enter the data from the SSOM student system (STARRS) into the EDW Connect data with SSOM Admissions EDW data Integrate the HSC data with the rest of the EDW datasets. Generate reports, analytics and dashboard with imported data above to accommodate any future requests	Under the guidance of the "One Loyola" goals and directives, bring all data from all campuses into our EDW for the purpose of having one source system that would satisfy any reporting and analyses requests.	Continuous Service Development	Large	TBD	TBD	TBD	Approved	Green - On Target, No Risk	Jim Sibenaller	Tony Vavarutsos	Tony Vavarutsos

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121	IA	2621	B	Library - Cudahy	Hong Ma	Hong Ma	19-Lawson/Kronos	Library System Alma and Lawson Integration	Currently, The University Libraries (Cudahy Library, Lewis Library and Law Library) manually send the paper invoices to Lawson teams as email attachments. Alma, the new library management system implemented two years ago, offers a configurable FTP (File Transferring Process) mechanism for automatically importing and exporting invoices between DocFinity and Alma. The automation implementation process will establish an EDI (Electronic Data Interchange) between Alma and DocFinity. This automated EDI process replaces the current email attachment procedure and eliminates the need for having some manual processing and data entry. Further, it reduces labor for both Library and Lawson teams. In addition, it streamlines the operation workflow to increase the efficiency and improve the security.	Currently, The University Libraries (Cudahy Library, Lewis Library and Law Library) manually send the paper invoices to Lawson teams as email attachments. Alma, the new library management system implemented two years ago, offers a configurable FTP (File Transferring Process) mechanism for automatically importing and exporting invoices between DocFinity and Alma. The automation implementation process will establish an EDI (Electronic Data Interchange) between Alma and DocFinity. This automated EDI process replaces the current email attachment procedure and eliminates the need for having some manual processing and data entry. Further, it reduces labor for both Library and Lawson teams. In addition, it streamlines the operation workflow to increase the efficiency and improve the security.	Administrative Initiatives	Medium	TBD	09/2021	TBD	On Hold	Green - On Target, No Risk		Mary Bunker	Mary Bunker
122	IA	2813	B	Human Resources: System & Process	Danielle Hanson	Danielle Hanson	19-Lawson/Kronos	HR COBRA Automation - File Build	Automation of manual processes required for building and transmitting HR COBRA data files.	Automation of the manual processes involved with COBRA administration.	Administrative Initiatives	Medium	TBD	08/2019	TBD	New	Green - On Target, No Risk		Enrique Olmo	Enrique Olmo
123	IA	2851	B	Human Resources	Danielle Hanson	Danielle Hanson	19-Lawson/Kronos	Human Resources - Lawson to DocFinity Enrollment Interface	Currently employees and new hires who go through annual open enrollment and new hire enrollment (soon also Life Events) in Lawson have the ability to upload dependent documents like birth certificate, marriage certificate, etc . Once uploaded in Lawson these documents are located on a Lawson server that have to be manual retrieved Currently this is a manual process for the HR staff of retrieving the documents from each employee that uploaded a file and then HR must download, send and index the documents into the DocFinity file. This project is about the automation of the retrieval of the dependent document from Lawson and automation of the indexing of these documented into DocFinity on a regular basis to remove the manual portion of the process.	This process will remove the manual creation of documents in both Lawson and DocFinity. The aim is to remove double data entry to reduce redundant work, which also saves FTE.	Continuous Service Development	Medium	TBD	08/2019	TBD	New	Green - On Target, No Risk	Dawn Fitzgerald	Aixa Navarro	Mary Bunker
124	IA	2919	B	Development	Michael Halverson	Michael Halverson	8-Advancement	Replace system for gift receipting process	The Advancement Division (and specifically Advancement Services) would like to recreate their gift receipting process - replacing their MS Access process with another technology. At a very high level, the project will consist of the following three buckets of work: 1. Identifying the new technology to be used for generating receipts. 2. Determining the general design/layout of the receipts, along with elements of personalization desired in the receipts. 3. Building the processes and data feed needed to support the new receipting process.	The current system of receipting, although accurate, is inflexible and does not readily allow for personalizing receipts or changing them on a routine basis. A new system will make the process more efficient.	Administrative Initiatives	Large	TBD	12/2019	TBD	New	Green - On Target, No Risk		Enrique Olmo	Mary Bunker
125	IA	3764	B	Information Technology Services	Mary Bunker	Mary Bunker	19-Lawson/Kronos	Interface Development using SSIS	CTA Transit file - Biweekly CTA Transit file - Monthly Slate Student Application import	This project will result in automating CTA records processing and improving a legacy Slate Application import process.	Administrative Initiatives	Medium	TBD	12/2021	TBD	New	Green - On Target, No Risk	Mary Bunker	Enrique Olmo	Enrique Olmo
126	IA	3009	B	Residence Life	Tone Mckoy	Tone McKoy	22-COVID-19 Priorities	Residence Life-Online Roommate Agreements	The current roommate agreements for Residence Life are paper documents that are collected from every resident and held within our respective offices. In an effort to be more sustainable, Residence Life wants to switch roommate agreements to an online platform. Residence Life has considered using Sharepoint, Outlooks document sharing site, but is also inquiring about platforms that are available to us at the university. Residence Life's considerations for the platform include the following: -Some kind of online signature feature to ensure the roommate agreement was completed by all parties -If we make a public form, how do we ensure that the document will be edit friendly for all computers -Is there a space on the platform for roommate agreements to be stored for Residence Life staff review -To that same end, will that same storage space be available for students to access their agreement for revision in the	The current roommate agreement process is manual and time in time intensive. An electronic process would improve the efficiency of the process and create a centralized repository for the agreements.	Administrative Initiatives	Small	TBD	04/2020	TBD	On Hold	Green - On Target, No Risk		Jesse Goodman	Mary Bunker
127	DSA	3698	B	Emergency Medicine	Gregory Gruener	Trent Reed	25-SSOM	Emergency Medicine Clerkship Performance Review	The proposed pilot will use a unique QR code for each student at the start of their clerkship. An Emergency Medicine Faculty member would request the QR code from the student to fill out the evaluation. The data would be saved in the current Clinical Performance application. Create a process for the Educational Coordinator to produce QR codes for students in the Emergency Medicine Clerkship that contains student id, photo, clerkship, period and year. The process will send an email to the student with an attachment that contains the QR code. Create a responsive review form that can be easily accessible using a cell phone, tablet, lap top or desktop.	Emergency Medicine would like to pilot a system that reduces redundant work, cuts out unnecessary delays in data collection, and is efficient for the faculty members responsible for providing student feedback at three separate emergency sites.	Academic & Faculty Support	Small	TBD	TBD	TBD	Approved	Green - On Target, No Risk	Jim Sibenaller	Greg Klitz	Greg Klitz
128	DSA	3744	B	Facilities (HSC)	Thomas Earley	Thomas Earley	25-SSOM	HSC Key Request Form	Modify existing LUMC/HSC key request form so it's only used by HSC staff only. LUMC will create the Form and Distribution for LUMC, Gottlieb and Trinity on Spirit Sharepoint Modify key request form for SSOM, Cancer Center and Nursing School Add instructions on how to access key request form for Research Update the portal 'button' to point to LUC form and provide distribution I will add instructions for colleagues to 'access LUMC, Gottlieb	Currently, the key requests go to several email addresses where the request is forwarded based on the company. Separating the key request form will distribute the key requests based on the company which will streamline the process.	Academic & Faculty Support	XSmall	TBD	TBD	TBD	New	Green - On Target, No Risk	Jim Sibenaller	Greg Klitz	Dave Gabrovich

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129	DSA	2880	B	Controller	Teresa Krafcisin	Teresa M Krafcisin		Lawson Replacement Analysis	Document the business requirements, needs and benefits of replacing Lawson for Finance & HR.	Replacement of the legacy Finance and HR systems should provide efficiency gains for the University.	Administrative Initiatives	XXLarge	TBD	07/2019	TBD	Under Review	Green - On Target, No Risk		Jim Sibenaller	John Schleibinger
130	IA	2970	B	Development Services	Michael Halverson	Michael Halverson	8-Advancement	Identify data append services vendor	Advancement Services requires assistance in identifying and signing a new contract with a vendor that performs data append services - specifically for mailing addresses, email addresses, and phone numbers.	Maintaining constituent data with the assistance of vendors is an indispensable part of how Advancement Services keeps biographical data updated.	Administrative Initiatives	Medium	TBD	02/2020	TBD	New	Green - On Target, No Risk			Mary Bunker
131	IA	2985	B	Development & Donor Services	Michael Halverson	Michael Halverson	8-Advancement	Integration of Data from PeopleGrove into Advance	Advancement Services would like assistance from ITS in integrating data from PeopleGrove into Advance	Advancement's ability to capture information about alumni volunteerism with the institution is critical in our efforts to understanding the nature of our relationship with the people we want to engage	Administrative Initiatives	Medium	TBD	06/2020	TBD	New	Green - On Target, No Risk		Enrique Olmo	Nick Liberatore
132	DSA	3564	B	Information Technology Services	Susan Malisch	Susan Malisch		Project Management Software Pilot	Conduct a pilot test of two Project Management software applications.	This pilot will help us identify a universal Project Management application that can be used across the university.	Administrative Initiatives	Medium	TBD	TBD	TBD	Approved	Green - On Target, No Risk	Susan Malisch	Jim Sibenaller	Kathy Chavez
133	DSA	3370	C	Sullivan Center for Student Services	Betsi Burns	Betsi Burns	14-DW/BI Projects	Map Tutoring EAB/Navigate into Data Warehouse	As Tutor Trac is sunset, to maintain the Tutoring Center reporting needs the data needs to be obtained from EAB which is where it is active now.	This PSS Project is scoped as the pulling of the EAB Navigate Data. There is another PSS regarding the turning of the Tutoring report to use and integrate the new data source.	Continuous Service Development	Medium	Q3	10/2021	01/2022	In Progress	Green - On Target, No Risk	Tony Vavarutsos	Nick Jones	Tony Vavarutsos
134	AOS	3609	C	Information Technology Services	Tim Walker	Weston Morris	4-Construction Projects	FY22 Classroom & Digital Signage Refresh - Phase 1	Refresh and upgrade the existing audio-visual equipment at Health Science Campus SSOM 345 and SSOM 375210. Replace a total of five Dynasign players (running Windows 7) with current Dynasign players (running Windows 10) around the Health Science Campus. Replace failing Digital Signage display in lobby of Schreiber Center at the Water Tower Campus. Replace three failing touch panels and outdated Crestron processors for the following spaces in Arrupe College at the Water Tower Campus: MH 260, MH 334, and MH 360. Refresh and upgrade the existing audio-visual equipment at Arrupe College MH 150 Refresh and upgrade the existing audio-visual equipment at Arrupe College MH 160 (as per the request of Jennifer Boyle Associate Dean of Arrupe College) Co-project leads Wes Morris and Ryan Sabo.	This project benefits Loyola students, faculty and staff by proactively keeping classroom and information technologies updated.	Academic & Faculty Support	Small	Q3	07/2021	01/2022	In Progress	Green - On Target, No Risk	Kathy Chavez	Weston Morris	Kathy Chavez
135	IA	3515	C	Information Technology Services	Mary Bunker	Mary Bunker	19-Lawson/Kronos	Develop process to regularly free up drive space on Lawson server	Develop and implement a process to clean up / delete Lawson temporary files and historical jobs and reports on a schedule on the Lawson application server.	New process will help to regularly free up disk space on the Lawson application server	Administrative Initiatives	Small	Q3	04/2021	01/2022	In Progress	Green - On Target, No Risk	Dawn Fitzgerald	Andrzej Janusz	Mary Bunker
136	AOS	3080	C	Information Technology Services	Daniel Vonder Heide	Dan Vonder Heide		ITS Website Template Update	Migrate ITS webpages to latest T4/UMC-offered template and format. This project encapsulates identifying "freshness" of existing content (providing timestamps for all ITS pages), developing consistent page types (from offerings of templates/types), for clarity and ease of University community and public users to quickly navigate and locate resources they seek.	The ITS Website saw its last major overhaul and changes in 2018 with the integration of external ITS-service sites (DMS, ITRS, UISO, others) folded into the luc.edu/its URL and numerous reviews and updates. Since then, there are risks and disparities in the presentation and upkeep of content (such as PDF instructions instead of content written directly in T4), possible outdated information, and several voices/different design and layout choices of content. Our charge is to review and evaluate the ITS Website as a whole. With the intent to migrate to the latest UMC-approved webpage template format, we will identify strategies to evaluate all content on ITS webpages, allowing greater clarity via revision dates, and work toward unifying design and layout, voice, and overall presentation for ease of use to our Loyola community, the public, and ourselves within ITS.	Administrative Initiatives	XLarge	Q3	02/2020	01/2022	In Progress	Lime - On Target, Minimal Risk, Minor Concerns, Under Control	Dan Vonder Heide	Nick Liberatore	Rejoice Jebamalaidass
137	DSA	2734	C	Information Technology Services	Tony Vavarutsos	Tony Vavarutsos	14-DW/BI Projects	ITS Dashboard - Area Metrics	Create an ITS Dashboard that contains the reporting metrics from the various areas within ITS. Phase 1 Completed June 7, 2019 Phase 2 Underway	This dashboard is a proof-of-concept. It is envisioned to provide real-time reporting of data and information related to ITS systems and services to: 1) serve as a single point of initial assessment of service and availability metrics, 2) help measure size, scope, volume of services (and capture change in each), and 3) increase transparency of system and services metrics to appropriate University groups.	Administrative Initiatives	Medium	Q3	08/2018	02/2022	In Progress	Green - On Target, No Risk	Tony Vavarutsos	Tony Vavarutsos	Tony Vavarutsos
138	DSA	3721	C	Sullivan Center for Student Services	Betsi Burns	Betsi Burns	14-DW/BI Projects	Tutoring Center Power BI Report Version 2 with EAB Navigate data	As Tutor Trac has been sunset a new data source is needed. PSS 3370 addresses the data mapping. This project is to integrate the new data source with the old data source.	The Tutoring Center relies on data of how tutoring is assisting student success and reports their data out. The Power BI data model is used by them to accomplish this and has been relied upon for the last few semesters. They need to report their findings by the end of the Spring 2022 term.	Academic & Faculty Support	Small	Q3	10/2021	03/2022	In Progress	Green - On Target, No Risk	Tony Vavarutsos	Nick Jones	Nick Jones

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139	ICR	3708	C	Radiology	Atul Mallik	Atul Mallik	23-Research Computing Services	Practical Advanced Imaging Biomarkers for Pituitary Macroadenoma Cavernous	Title: Practical Advanced Imaging Biomarkers for Pituitary Macroadenoma Cavernous Sinus Invasion and Gross Tumor Resection Our overall goal is to improve image-based surgical planning and outcomes for patients with pituitary macroadenomas, the third most common intracranial tumor that accounts for 25% of planned intracranial surgeries. Results vary, but a large meta-analysis estimated complete surgical resection of pituitary macroadenomas in only 20% of cases. More experienced surgeons and high volume centers have higher rates of complete resection approaching 75% (3, Germanwala, personal communication). Regardless, incomplete tumor resection is associated with increased morbidity, including higher rates of tumor progression and repeat surgery. Historically, radiologists have used magnetic resonance imaging (MR/MRI) to evaluate cavernous sinus invasion (CSI) as an imaging finding associated with more complex surgery and incomplete resection. However, neuroradiologist evaluation of CSI in clinical practice is not very accurate, or at least widely variable (8). Briefly, commonly used criteria don¿t account for 3D information and are most accurate for the ¿easy¿ cases of no invasion or frank invasion, but are least accurate for a clinically significant number of ¿difficult¿ intermediate cases. The intermediate cases are the ones for which accuracy would add the most value. This is a widely discussed issue, also documented in the literature, that remains unresolved. Furthermore, other macroadenoma features also likely affect resectability. Our preliminary research suggests tumor consistency impacts whether it can be completely resected.	Our first objective is to develop 3D, quantitative image based predictive criteria or models for cavernous sinus invasion (CSI) and compare them with existing criteria, using intraoperative findings as the reference standard. A related objective is to create an automated computer algorithm for the 3D tracing, or segmentation, of pituitary macroadenomas to make gathering 3D data from the images easier. Our next objective is to identify 3D imaging biomarkers for pituitary adenoma tumor hardness and adherence to adjacent structures that may be helpful for predicting gross total resection. This work builds upon our published preliminary findings. Our final objective is to develop a robust automated algorithm for predicting pituitary macroadenoma gross total resection, including their 3D and quantitative imaging features, and clinical and pathologic features as needed. Our ultimate goal is to create an accurate, efficient, and intuitive clinical tool to provide added value for radiologists and surgeons for pituitary macroadenoma management.	Research Computing Services	XSmall	Q3	10/2021	03/2022	In Progress	Green - On Target, No Risk	Ron Price	Dan Valdez	Lily Cai
140	ICR	3315	C	Ophthalmology	Charles Bouchard	Charles S Bouchard	23-Research Computing Services	Sight Outcomes Research Collaborative (SOURCE)	This project is a request join the ¿Sight Outcomes Research Collaborative¿ (SOURCE) consortium. The project has been initiated by SSOM¿s Ophthalmology Department. The SOURCE consortium is a collaboration of academic ophthalmology programs dedicated to building a large-scale de-identified clinical data repository that can be utilized to support clinical research targeting eye healthcare. SOURCE is located at the University of Michigan and currently has 6 participating AMCs. Recent communications indicate that 20+ additional institutions are in progress. A recent news release is here:https://medicine.umich.edu/dept/ophthalmology/news-publications/annual-report/2018-19-featured-stories/machine-learning-technology-used-provide-personalized-care Basic SOURCE statistics from UMICH website.¿Based on the success of this initiative at Kellogg, other academic ophthalmology departments nationwide are now sharing their data in a new collaborative arrangement with SOURCE. The database contains more than 500,000 patients with ocular diseases, 1.2 million office visits, 36,000 eye surgeries, 8 million laboratory test results, 17.8 million medication orders and 530,000 images of the retina¿ITS SOW: IT SOW: Large-scale Retrospective/Observational clinical research project. Activities include: 1) patient cohort identification; 2) data query development; 3) advanced analytics components; 4) natural language processing component; 5) medical image extraction; 6) data extraction from Epic Clarity/CRDB/ARIA; 7) data formatting as appropriate for analysis; and 8) periodic refreshes or data extracts.	This collaboration will allow LUC faculty to access large-scale data repositories targeting eye healthcare. The project would greatly expand to the potential size of targeted patient cohorts. Additionally, the project would significantly increase access to potential collaborations (and collaborators) that are participating in the consortium. External funding may become available through sponsored projects/programs through the SOURCE consortium.	Research Computing Services	Large	Q4	04/2021	05/2022	In Progress	Green - On Target, No Risk	Ron Price	Susan Zelisko	Susan Zelisko
141	ICR	3259	C	Parkinson SHSPH	Oguz Akbilgic	Oguz Akbilgic	23-Research Computing Services	Electrocardiogram (ECG) Clinical Data Repository	This project is to create a new large-scale clinical data warehouse (CDW) focused on electrocardiogram (ECG) data. The primary goal of the project is to perform a one-time data extract of 2.4M EKGs from the GE MUSE clinical data repository. Additional future incremental updates are also planned. Extracted data will be analyzed to create a repository of raw waveform data from 12-lead EKGs. Extracted waveform data will be de-identified and will be made available for research purposes through approved IRB projects. The number of institutions that have similar ECG repositories is relatively small and this resource will allow Loyola faculty to explore new areas of research. This resource will increase opportunities for external grant funding. Clinical faculty (Health Informatics and Cardiology) are already planning multi-institutional studies with those few institutions (e.g., University of Tennessee & Wake Forest) that have similar datasets.Funding for this project has been approved through the Center for Health Outcomes and Informatics Research (CHOIR). Development of a master IRB protocol is underway. ITS SOW: Retrospective/Observational clinical research project. Activities include: 1) patient cohort identification; 2) data query development; 3) advanced analytics components; 4) medical imaging components; 5) data extraction from Epic Clarity/PCORI datamart/CTSA datamart/CRDB; and 6) data formatting as appropriate for analysis.	This project significantly expands the range of clinical data that will be available to clinical researchers. Electrocardiogram (ECG or EKG) data are traditionally difficult to acquire and analyze as they are often stored in quasi-proprietary vendor formats. The uncommon format of the GE MUSE data (Loyola¿s format) dates back to the 1980s and its analysis is often beyond that of most informatics teams. A collaboration of Parkinson Health Informatics faculty and the ITS Informatics and Clinical Research (ICR) team led to development of process that can be utilized to perform large-scale analysis of these data. These data will now be available to researchers to create ¿ensemble¿ (combination) datasets that are needed to support advanced research methodologies including machine learning (ML) and predictive modeling. This resource will also allow researchers to be more competitive in some research funding processes.	Research Computing Services	Small	Q4	01/2021	06/2022	In Progress	Green - On Target, No Risk	Ron Price	Dan Valdez	Dan Valdez

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142	IA	2249	C	Information Technology Services	Jim Sibenaller	Jim Sibenaller	11-Enterprise Content Management	ECM - BES Professional Development	This project will be completed for the Business & Enterprise Services (BES) division of ITS. The primary focus will be to implement a solution that will help automate the process through which BES employees submit proposals and requests for training and other professional development activities. Requested improvements to their existing process include the use of eForms and workflow capability for review/approvals, versioning and a means to capture comments, and a central repository for current submissions.	Proposals and requests for professional development are currently submitted by BES staff as email messages to their managers and necessary approvals are communicated through meetings. Limited information about proposals and requests for training are currently entered in a central spreadsheet. Under the current process, there is no ability to ensure that all required supplemental documentation has been included or that necessary approvals have been obtained. DocFinity will streamline the submissions process by improving the search-ability, quality and completeness of the information being submitted through the use of eForms and by providing a workflow for the collaboration and review/approval process.	Administrative Initiatives	Medium	Q4	10/2021	06/2022	On Hold	Green - On Target, No Risk	Dawn Fitzgerald	Andrzej Janusz	Marco Reynoso
143	DSA	3293	C	University Marketing and Communication	John Drevs	John M Drevs	14-DW/BI Projects	UMC Poppulo Metrics Reporting	The reporting capabilities of the Poppulo system are limited and do not deliver all the metrics that UMC needs to better understand how emails are utilized by the university. Additionally Poppulo does not have any details about students, faculty, or staff like names, college, major, or department. This report aims to allow UMC to analyze emails to provide suggestions on communications.	This will allow UMC to be able to make decisions on when best to send emails and which emails are most utilized. This will allow them to drive allowing emails to be most impactful to the University.	Continuous Service Development	Medium	Q4	01/2021	06/2022	On Hold	Green - On Target, No Risk	Tony Vavarutsos	Tony Vavarutsos	Tony Vavarutsos
144	ICR	3348	C	School of Nursing	Kathleen Bobay	Kathleen L Bobay	23-Research Computing Services	MIMIC Reference Database for testing NLP use in detection of SDoH	The purpose of this project is to study the use of the (MIMIC-III) de-identified database in testing natural language processing (NLP) approaches to the detection of social determinants of health (SDoH). MIMIC-III is a fully de-identified data set created by MIT using ICU data (Johnson et al., 2016). It is widely used for instructional purposes. SDoH factors are significant drivers in the determination of health outcomes. Indicators of SD0H measures are often documented in the unstructured notes of EHRs. These clinical narratives are prime targets for AI processes such as NLP. The MIMIC-III dataset is unique in that it provides 2.4M de-identified notes along with supporting structured data. MIMIC-III will allow for internal and external collaborations in the testing NLP approaches to automated extraction SDoH measures.	Social Determinants of Health (SDoH) are important factors that drive health outcomes. SDoH measures are often documented in unstructured clinical narrative which is difficult to extract and utilize in clinical decision making processes. Natural language processing (NLP) is one approach to the automated extraction on SDoH measures. This project is an important step in advancing the automated extraction of SDOH measure as the goal is to increase the accuracy of the NLP process by building a separate knowledge bases from an independent third-party clinical data source (e.g., MIMIC-III).	Research Computing Services	Small	Q4	10/2020	06/2022	In Progress	Green - On Target, No Risk	Ron Price	Dan Valdez	Dan Valdez
145	ICR	3140	C	Radiology	Ari Goldberg	Ari Goldberg	23-Research Computing Services	Development of Deep-learning computation model for Prostate cancer.	The goals of this project are train and validate deep-learning software in development by IBM Watson Health. The software in development seeks to identify and characterize prostate cancer. Proposed training and validation activities would utilize existing LUMC MRI prostate data-sets. ITS SOW: Retrospective/Observational clinical research project. Activities include: 1) patient cohort identification; 2) data query development; 3) advanced analytics components; 4) medical imaging components; 5) data extraction from Epic Clarity/PCORI datamart/CTSA datamart/CRDB; and 6) data formatting as appropriate for analysis.	Development of artificial intelligence software to assist in diagnosis and staging of prostate cancer has the potential to increase accuracy and timeliness of care.	Research Computing Services	Medium	Q1	07/2020	07/2022	In Progress	Green - On Target, No Risk	Ron Price	Dan Valdez	Lily Cai
146	ICR	3565	C	School of Nursing	Kathleen Bobay	Kathleen Bobay	23-Research Computing Services	Development of a natural language processor-driven Social Determinants of H	Title: Development of a natural language processor-driven Social Determinants of Health (SDoH) indicator Most clinicians and health services researchers agree that identifying individual patient Social Determinants of Health (SDoH) are important to creating properly adjusted risk models, reducing readmissions, and providing high-quality care. Although there are instruments available to obtain the SDOH data, they are not appropriate for standard clinical use due to the length of the tools and their poor integration into healthcare processes. Currently, these data are collected throughout the electronic health record (EHR) in a variety of textual clinical notes, but not in structured flowsheets. A method to derive these data electronically through a natural language process (NLP)-based application would be beneficial for patient care and for clinical research purposes. ITS SOW: Retrospective/Observational clinical research project. Activities include: 1) patient cohort identification; 2) data query development; 3) advanced analytics components; 4) natural language processing component; 5) data extraction from Epic Clarity/PCORI datamart/CTSA datamart/CRDB; and 6) data formatting as appropriate for analysis.	Social Determinants of Health (SDoH) profoundly affect health status (Gold et al, 2017). Typical variables include living status, access to health care, access to food, transportation, utilities, language barriers, and safety (Centers for Medicare and Medicare Services (CMS), 2019). SDoH have been linked directly with health disparities. Many government agencies have recommended electronic health record capture of this data (HRSA, CMS, ONC, and others)The belief is that by systematically documenting SDoH into EHRs better care will result, especially in at-risk communities (Gold et al., 2017). EHRs should provide a method for standardization of data collection and capture of SDoH. While many have developed tools or screening processes, the instruments are often not suitable for use in clinical practice due to the length of the instruments and/or poor integration into the healthcare process. Therefore, natural language processing (NLP) should be used to develop key data elements of SDoH that can be used for patient care and research (Bejan et al., 2017).	Research Computing Services	Small	Q1	06/2021	09/2022	In Progress	Green - On Target, No Risk	Ron Price	Dan Valdez	Steven Birch

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147	ICR	3638	C	Clinical Research	Patricia Sheean	Cara Joyce	23-Research Computing Services	Sarcopenia and sarcopenic obesity ¿ indicators of nutritional status	Title: Sarcopenia and sarcopenic obesity ¿ indicators of nutritional status to evaluate outcomes in an ethnically diverse patient population with severe acute respiratory syndrome coronavirus-2. The major morbidity and mortality from COVID-19 is largely due to acute viral pneumonitis that evolves to acute respiratory distress syndrome, impacting up to 30-40% of patients and requiring urgent respiratory and hemodynamic support in the intensive care unit (ICU). These patients are typically older and possess an array of comorbid conditions, most notably obesity. Obesity is not a straightforward phenotype, however. The clinical tool used to classify obesity lacks sensitivity and relays no information about adverse body composition, specifically sarcopenia [skeletal muscle (SM) mass depletion] or sarcopenic obesity (sarcopenia in the presence of obesity.) Sarcopenia, a hallmark of nutrition decline, signifies decreases in physiologic and cardio-metabolic functions, is associated with advancing age and illness, and differs by race/ethnicity. Within the ICU, nutrition support is recommended for all persons with critical illness, including those with obesity and SARS-CoV-2. Several trials demonstrate greater morbidity and mortality when nutrition support is provided at levels meeting the national guidelines. However, these guidelines and previous trials do not account for sarcopenia or sarcopenic obesity or consider differences by race/ethnicity. ITS SOW: Retrospective/Observational clinical research project. Activities include: 1) patient cohort identification; 2) data query development; 3) advanced analytics components; 4) medical imaging components; 5) data extraction from Epic Clarity/PCORI datamart/CTSA datamart/CRDB; and 6) data	1) To determine the prevalence of sarcopenia or sarcopenic obesity and their association with adverse outcomes (e.g., death, ventilation assistance, ICU length of stay) in a diverse group of patients admitted to the LUMC ICU with SARS-CoV-2; 2) To assess if nutrition support and metabolic disturbances (e.g., hyperglycemia, hypertriglyceridemia) differ by sarcopenia or sarcopenic obesity; and 3) To explore differences in oxidative metabolism in a complementary subset of patients using available, bioreposited blood specimens.	Research Computing Services	XSmall	Q1	08/2021	09/2022	In Progress	Green - On Target, No Risk	Ron Price	Dan Valdez	Lily Cai
148	DSA	3608	C	Institutional Research	Brian Erdman	Brian Erdman	14-DW/BI Projects	IPEDS Data Import to EDW	OIE currently uses IPEDS data in a variety of data requests, as well as in their publicly-facing reports on diversity (https://www.luc.edu/oie/irreports/interactivereports/). In this project, we will develop ETL to house complete IPEDS data sets (2004-present) in the EDW. In addition to ETL development, this project includes an initial requirements-gathering phase.	Current data extraction process for IPEDS data is cumbersome, often requiring downloading and transformation of separate files for each year/survey/etc. Bringing the IPEDS data into the EDW will allow OIE to develop reports without having to go through an ad-hoc ETL process each time.	Academic & Faculty Support	Large	Q2	09/2021	10/2022	In Progress	Green - On Target, No Risk	Tony Vavarutsos	Scott Frendreis	Tony Vavarutsos
149	ICR	3511	C	Public Health Sciences	Talar Markossian	Talar Markossian	23-Research Computing Services	Natural Experiments For Translation in Diabetes (NEXT-D)	Title: Natural Experiments for translation in Diabetes (NEXT-D). For the NEXT-D project we will study diabetes diagnosis, treatment, and outcomes in adults, using data from two ¿PCORnet¿ Clinical Data Research Networks (CDRNs), each of which contains electronic health records (EHR) from hospitals and other providers in geographic region, with potential to expand to additional PCORnet sites. The primary objectives are as follows. To accomplish these goals, we have assembled a multidisciplinary team of researchers, including experts in Her, diabetes, research design for causal inference, health economics, epidemiology, and law. ITS SOW: Retrospective/Observational clinical research project. Activities include: 1) patient cohort identification; 2) data query development; 3) data extraction from Epic Clarity/PCORI datamart/CTSA datamart/CRDB; and 4) data formatting as appropriate for analysis.	To assess how Medicaid expansion affects near-term and medium-term diabetes diagnosis, treatment compliance, and health outcomes. To develop methods for combining difference-in-differences (DiD), matching, and multiple imputation. To assess diabetes-related economic benefits of Medicaid expansion.	Research Computing Services	Small	Q2	05/2021	12/2022	On Hold	Green - On Target, No Risk	Ron Price	Susan Zelisko	Susan Zelisko
150	IA	2478	C	Wellness Center	Jane Neufeld	Joan Holden	3-LOCUS Enhancements	Additonal enhancements to immunization processing	Two remaining requested enhancements to the customized LOCUS immunization processing. 1)Interface immunizations entered in Point and Click to LOCUS; 2)Notifications to students when they fall out of compliance. (e.g Last T/D dose becomes > 10 years ago)	Students are requested to enter immunization dates in LOCUS beginning in 2014. Some additional features are still desired, but lower priority. These include having immunizations flow directly from Point n Click to LOCUS, if provided by the Wellness Center. Also, sending notifications to active students via email when they fall out of compliance (e.g. - Tetanus shot > 10 years) is desirable.	Administrative Initiatives	Medium	TBD	06/2019	TBD	On Hold	Green - On Target, No Risk	Xiomara Franco	David Kessler	Terese Villalobos
151	IA	2381	C	School of Law:Reg & Records	Dora Jacks	Dora Jacks	11-Enterprise Content Management	School of Law ECM Implementation	Target start May 2016. Small number of doc types. Set them up with retrieval access to Reg&Rec doc types first. We will have to see when they would like an implementation of new doc types.	The team has identified several ways which DocFinity will improve the School of Law's ability to complete projects more efficiently: - Documents will be easily searchable and retrievable by School of Law Department users, thus reducing the amount of time spent locating and distributing documents. - All pertinent information for a research project will be stored in a single location, this will help to streamline the document retrieval process and allow more efficient sharing of information among School of Law Department employees. - The School of Law Department has limited administrative resources and no student workers, streamlining their scanning and indexing will reduce the backlog of paperwork that is accumulating in their office.	Continuous Service Development	Small	TBD	05/2016	TBD	On Hold	Green - On Target, No Risk	Dawn Fitzgerald	Mary Bunker	Mary Bunker
152	IA	2852	C	Academic Advising and Services	Patrick Green	Patrick Green	11-Enterprise Content Management	Academic Services - Access Report & Training	If possible, I would like to review all academic advisor access to DocFinity. I have learned that there are varying levels of access depending on the individual. While I know there is a training manual, who would be able to provide an in-person training for the advising group. We are not following consistent practices in advising regarding DocFinity and access and training would limit some issues.	The department needs help in standardizing procedures while also developing a best practices for adding new users and tracking who has access.	Continuous Service Development	Small	TBD	07/2019	TBD	New	Green - On Target, No Risk		Marco Reynoso	Marco Reynoso
153	IA	2969	C	Financial Assistance	Tammy Patterson	Tammy Patterson	11-Enterprise Content Management	HSC - FAO Importing of old files	The Financial Assistance Office in SSOM has a series of discs with archive files on them. They would like to get these documents into DocFinity.	Centralization of the historical HSC financial aid documents in DocFinity would make the document retrieval process more efficient and would enforce information security to these documents.	Continuous Service Development	Small	TBD	01/2020	TBD	On Hold	Green - On Target, No Risk		Marco Reynoso	Marco Reynoso
154	DSA	2731	C	Information Technology Services	Jim Sibenaller	Jim Sibenaller	14-DW/BI Projects	ITS Annual Summary Dashboard	Create an ITS Annual Summary dashboard.	This dashboard is a proof of concept. It is envisioned to make dynamic the current, static Annual Summary data that is published related to ITS services. Creation of an ITS Annual Summary Dashboard will leverage some of the dashboard metrics in PSS #2734 and streamline the reporting of data information captured on an annual basis.	Administrative Initiatives	Large	TBD	TBD	TBD	Approved	Green - On Target, No Risk	Susan Malisch	Tony Vavarutsos	Tony Vavarutsos

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155	DSA	3400	C	College of A&S - LSC	Adam Patricoski	Adam Patricoski	14-DW/BI Projects	Transfer Student Placement Dashboard	Create a dashboard in Power BI to assist with the placement testing and class placement needs of incoming transfer students. The current process is completed using a combination of data sources within SLATE, LOCUS and DocFinity to determine whether a student needs to take a Math or Writing Placement test, or whether prior credit, test scores, etc. can be used to determine needs. The way that we determine these placement needs seems like it could be significantly streamlined with a dashboard-type view of student data in one location. Initially, I think the following data points could be relevant (all items correspond to data tables in one of our current systems):¿ Major¿ Prehealth (pursuing or not)¿ High school GPA¿ Transfer GPA¿ Test Results (ACT/SAT) for Writing, Math¿ MPA or WPA test results (some transfers take these LUC tests in earlier transfer cycle or were initially admitted as first year students)¿ Test credit results (AP, IB, etc.)¿ Transfer credit coming into LUC as the following course subject types: MATH, UCWR A CAS-only need would be determination of foreign language placement needs. If we added the following data points, I think we could use the same dashboard:¿ Test credit results (AP, IB, etc.) to include foreign language¿ Transfer credit coming into LUC as the following course subject types: SPAN, FREN, ITAL, LATN, ASL, MDLG, GERM, GREK, ARAB, HNDI, CHIN, JAPN, LANG, POLS, RUSS, HEBR	Each fall, the university typically targets 500 deposited transfer students (plus 150 for spring). CAS receives the bulk of these students (~300/fall), with Quinlan next in line (~100/fall). Both CAS and Quinlan must determine Math and Writing placement needs; all academic units determine Writing placement needs. With multiple data sources pulled and merged work could easily be consolidated to one dashboard. Also with multiple reports and data sources pulled and merged manually there is a potential for human error. Students being properly and efficiently placed into classes would positively impact student success.	Continuous Service Development	Medium	TBD	05/2022	TBD	Under Review	Green - On Target, No Risk	Tony Vavarutsos	Nick Jones	Tony Vavarutsos
156	ICR	3754	C	Orthopaedic Surgery	Nicholas Brown	William Cusma	23-Research Computing Services	Does history of manipulation under anesthesia following bilateral total	Title: Does history of manipulation under anesthesia following bilateral total knee arthroplasty predict manipulation of the contralateral knee. Manipulation under anesthesia is a common procedure to resolve stiffness following total knee arthroplasty. Stiffness is an infrequent but significant complication that is documented in 5-16% of patients recovering from total knee replacements and is a cause for potentially debilitating discomfort and loss of function. One study observed that knee stiffness was the most common cause of unplanned readmission following knee arthroplasty at 90 days following surgery. Post-operative knee stiffness is often defined as inability to reach 90 degrees of knee flexion at two weeks post-surgery and may indicate need for closed surgical manipulation. Manipulation under anesthesia is a noninvasive technique that involves applying progressive pressure while maximally extending and flexing the knee joint with the purpose of breaking up fibrous adhesions that develop after surgery. This procedure is not without risk, including femur fracture, periprosthetic fracture, wound complications. Some studies suggest patient demographics and comorbidities such as age, gender, and BMI may predict a single MUA. There is limited available data on incidence and factors that contribute to the necessity of a second MUA being performed on the contralateral knee following bilateral total knee arthroplasty. The findings of this study will help guide pre and post-operative management of patients to undergo future TKA and prevent adverse outcomes such as stiffness in patients undergoing total knee arthroplasty. ITS SOW: Retrospective/Observational clinical research project. Activities include: 1) patient cohort identification; 2)	To retrospectively assess if manipulation under anesthesia (MUA) for one knee predicts the requirement for MUA on the contralateral knee following bilateral total knee arthroplasty (TKA). Secondary objectives of this study include comparing trends in the range of motion (ROM) in various stages of care; including pre-TKA, post-TKA and following MUA. To determine incidence and potential complications of this procedure based on various demographic metrics and medical comorbidities such as age, gender, race, pre-operative arthritis grade.	Research Computing Services	XXSmall	TBD	TBD	TBD	New	Green - On Target, No Risk	Ron Price	Susan Zelisko	Neelam Balasubramanian
157	ICR	3766	C	Orthopaedic Surgery	Ashley Levack	Ashley Levack	23-Research Computing Services	Reliability of Proxy and Self-Assessed Pre-Injury Functional Status in Orth	Title: Reliability of Proxy and Self-Assessed Pre-Injury Functional Status in Orthopaedic Trauma. Patient-Reported Outcomes Measurement Information System (PROMIS) is a tool that aids providers in quantifying the patient¿s perspective on their health status and recovery. Within the orthopaedic trauma community, the patient¿s first interactions with providers occur post-injury which makes obtaining a functional status baseline score pre-injury very challenging. Previous studies have looked at the reliability of using a patient proxy to determine a patient¿s pre-injury functional status. Our study will take a novel approach to determining the pre-injury baseline status by recording retrospective baseline PROMIS scores in both in-patient and out-patient settings at different time points. Also, it will further explore the relationship between proxy-patient post-injury retrospective baseline PROMIS scores in a generalizable orthopaedic trauma population. ITS SOW: Retrospective/Observational clinical research project. Activities include: 1) patient cohort identification; 2) data query development; 3) data extraction from Epic Clarity/PCORI datamart/CTSA datamart/CRDB; and 4) data formatting as appropriate for analysis.	1) To determine if retrospective patient perception of pre-injury level of function (using PROMIS physical function scores) changes as time from injury increases in a general orthopaedic trauma population. 2) To determine the degree of correlation between retrospective patient perception of pre-injury level of physical function at different time points from injury and a "proxy" assessment using the same outcomes measurement tool.	Research Computing Services	XXSmall	TBD	TBD	TBD	New	Green - On Target, No Risk	Ron Price	Susan Zelisko	Susan Zelisko
158	AOS	3322	M	Information Technology Services	Daniel Vonder Heide	Daniel M Vonder Heide		Reimage 2021	Reimage labs, PC, macs, and refresh machines to have the most current software across all Chicagoland campuses. This year, we willoperationalize the Apporto virtualization platform, which serves small user, niche application, to users regardless of where they arelocated. We are licensed with Apporto for 50 concurrent users on Windows machines for software-approved virtualized licenses.	For Classrooms and Labs to have the most current software available, the annual image will be applied to all university machines. In addition, to assist with online teaching, the Apporto Virtualization platform will be extended to other niches, virtualization-license applications for off-campus use.	Academic & Faculty Support	Medium	Q2	02/2021	10/2021	Post Go-Live	Green - On Target, No Risk	Dan Vonder Heide	Florence Yun	Charles Zelinski
159	INF	3007	M	Facilities (HSC)	Peter Schlecht	Peter Schlecht	4-Construction Projects	Cuneo Center Renovation	This project consists of renovating the 1st and 4th floors for the new Parkinson School .	This renovation will allow for student enrolled in the new Parkinson school with classrooms, study areas and administrative office to support the school.	Infrastructure	Medium	Q3	05/2020	01/2022	In Progress	Green - On Target, No Risk	Jeffrey Apa	David Wieczorek	David Wieczorek

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160	INF	3613	M	Facilities-Office of VP	Peter Schlecht	Peter Schlecht	4-Construction Projects	School of Parkinson's Renovation	This project is to renovated the 4th floor of Cuneo Building at HSC to make space for the Parkinson's School.	This project will provide new space for the Parkinson's School. This will give them ability to teach students and create spaces for Parkinson's School students, faculty, and staff.	Infrastructure	Medium	Q3	07/2021	01/2022	In Progress	Green - On Target, No Risk	Jeffrey Apa	David Wieczorek	David Wieczorek
161	IA	3542	M	Information Technology Services	Rejoice Jebamalaidass	Bob Kraft		Wiki Migration to Sharepoint	Loyola wiki (https://wiki.luc.edu) license expires in June 2022. Loyola is not renewing the license and will move existing wiki spaces to Sharepoint. We have identified six existing wiki spaces that need to be migrated, including Residence Life, ITS wikis, and three wiki spaces owned by professor Peter Kekenes-Huskey. We plan to have these migrated by January 15, 2022.	The wiki migration will impact the department of Residence Life, Professor Peter Kekenes-Huskey, and Information Technology Services.	Continuous Service Development	XLarge	Q3	05/2021	01/2022	In Progress	Green - On Target, No Risk	Rejoice Jebamalaidass	Robert Kraft	Jim Sibenaller
162	IA	3526	M	Wellness Center	Joan Holden	Joan Holden	22-COVID-19 Priorities	LOCUS Immunizations Module - Add COVID-19	Requesting enhancements to the custom LOCUS Immunizations module to add capability for tracking COVID-19. Modifications will be made to store COVID-19 immunization data for students, but not allow modifications through the module. Entry and validation of a student's immunization data will take place outside LOCUS, and information will only be passed to LOCUS for display-only access after final approval by the Wellness Center.	The LOCUS Immunizations module will continue to be the final resting place for all student immunizations, even if entered, validated and approved outside the module.	Administrative Initiatives	Medium	Q3	05/2021	01/2022	In Progress	Green - On Target, No Risk	Dawn Fitzgerald	David Kessler	Terese Villalobos
163	DSA	3763	M	Information Technology Services	Susan Malisch	Susan Malisch	5-Security Projects	2022 Network Segmentation Testing	A segmentation check is a series of penetration tests used to validate that less-secure networks are not able to communicate with high-secure networks (typically the CDE). PCI-DSS requirement 3.2 states that segmentation controls must be tested and validated every 6 months on a regular basis.	Reduction of risk to the University through identification of information security risks and prioritization of risk mitigation activities. Maintain PCI compliance.	Administrative Initiatives	Small	Q3	01/2022	01/2022	New	Green - On Target, No Risk	Jim Pardonek	Anthony Skinner	Anthony Skinner
164	INF	3700	M	Information Technology Services	Jeffrey Apa	David Wieczorek	7-BCDR/Failover	Campus Fiber Upgrade LSC/WTC	This project consist of upgrading fiber infrastructure between our data center to 12 buildings on the Lakeshore and Water Tower campuses.	This project will increase network bandwidth to 12 individual buildings from 1GB to 10 GB. The buildings that will be upgraded are Campion Hall, Flanner, Mundelein, Parking Structure, Simpson, Canisius, 6317 Broadway, Seattle, Xavier, Lemoyne, Burrows and McGuire. This will provide quicker network response times for the computers within the building.	Infrastructure	Medium	Q3	10/2021	01/2022	In Progress	Green - On Target, No Risk	Jeffrey Apa	Jaime Herrera	Jaime Herrera
165	IA	3677	M	Office of The President	Thomas Kelly	Thomas Kelly	22-COVID-19 Priorities	Health App Changes to Support Covid Booster Vaccine/HSC Flu Shot Compliance	HR and the Wellness Center would like to expand use of the current Health App in two ways: The app will support the upload of Flu Shot documentation as well as supervisor approval. This is particularly for Loyola employees who often work at or visit the Health Sciences campus. The app will also be changed to accommodate flu shot compliance - which involves changing the security framework, enhancing workflow and communications, etc. The app currently supports Covid testing compliance. It will be changed to also accommodate Covid booster vaccine compliance. This will require enhanced workflow and communications.	These changes will make our University's health & safety protocols more efficient. In addition, we will be able to retire an old application used at HSC for flu shots.	Administrative Initiatives	Large	Q3	09/2021	01/2022	In Progress	Green - On Target, No Risk	Jim Sibenaller	Michelle Dayton	Rejoice Jebamalaidass
166	DSA	3746	M	Information Technology Services	Susan Malisch	Susan Malisch		Baker Tilly Advisory Review - Research Data Security	The objective of the data security requirements in research advisory review is to assess the processes and practices for identifying, executing, managing, and responding to data security requirements within contracts, grants, and cooperative agreements for sponsored research. This could include validating certain processes and practices were implemented as required for a sample of requirements, then recommending potential leading practices for addressing data security risks and requirements.	Ensures data agreements are such that data is secured properly for research projects.	Administrative Initiatives	Medium	Q3	09/2020	02/2022	In Progress	Green - On Target, No Risk	Susan Malisch	Jim Sibenaller	Tony Vavarutsos
167	DSA	3703	M	Facilities-Office of VP	Susan Malisch	Kana Henning	4-Construction Projects	811 Chicago - Chicago Department of Transportation one call service.	811 Chicago is a twenty-four (24) hour service network system established to prevent contractors and private citizens from hitting any existing utility line(s) when digging. This project is to make sure that Loyola becomes a member of 811 Chicago and to integrate via API to 811 Chicago to notify all utilities of impending excavations.	Anyone that owns or operates an underground facility located in the City of Chicago must become a member of 811 Chicago. Anyone planning to engage in excavation or demolition must notify 811 Chicago ¿not less than 48 hours, but no more than 14 calendar days, in advance of the start of the excavation or demolition. This important service helps to ensure public safety and protects utility facilities both in the public way and on private property.	Infrastructure	Medium	Q3	11/2021	02/2022	In Progress	Green - On Target, No Risk	Jim Sibenaller	Warren Francis	Warren Francis
168	INF	3149	M	Information Technology Services	Jim Sibenaller	Jim Sibenaller	7-BCDR/Failover	Phase 2 Disaster Recovery Fiber Installation Project	This project consists of the installation of fiber infrastructure from 9 buildings to key locations on campus to minimize network outages in the event of a data center disaster at the Lakeshore campus.	This project will provide redundant connectivity to 9 buildings to reduce the risk of a network outage.	Infrastructure	Medium	Q3	11/2020	03/2022	In Progress	Lime - On Target, Minimal Risk, Minor Concerns, Under Control	Jeffrey Apa	Jaime Herrera	Jaime Herrera
169	DSA	2636	M	Information Technology Services	Susan Malisch	Jim Sibenaller		GDPR Analysis & Process Implementation	Research new General Data Protection Regulation(GDPR) requirements and how they apply to LUC. Regulation goes into effect on May 25, 2018 in the EU. GDPR requirements apply to any organization doing business in the EU or that processes personal data originating in the EU, be it the data of residents or visitors.	To protect LUC from incurring administrative fines which are allowable under Article 83 of the GDPR for non-compliance with the new regulations.	Administrative Initiatives	XLarge	Q3	12/2017	03/2022	On Hold	Green - On Target, No Risk	Jim Sibenaller	Jim Sibenaller	Dan Vonder Heide
170	AOS	3689	M	Information Technology Services	Daniel Vonder Heide	Charles Zelinski		Printer Server Replacement	Update the network printer server system. The print server allows faculty and staff to install network printers on their Loyola workstations. This system also allows ITS to manage the network printers deployed across all the Chicagoland campuses. This includes the ability to update drivers, set default settings, and manage access to network printers. The current network printer server is based on an old Microsoft print server utility that is no longer being developed. It only supports Windows-based workstations and requires Internet Explorer which will no longer be supported as of June 15, 2022.	The current network printer server is based on an old Microsoft print server utility that is no longer being developed. It only supports Windows-based workstations and requires Internet Explorer which will no longer be supported as of June 15, 2022. A new printer server would add support for a wider range of devices including Macs and mobile devices. It would also centralize print information making it possible to track and report print counts, locations, etc. Additionally, it would introduce a user-friendly interface allowing a better self-service experience.	Administrative Initiatives	Large	Q4	10/2021	06/2022	In Progress	Green - On Target, No Risk	Dan Vonder Heide	Florence Yun	Michelle Dayton
171	DSA	3758	M	Information Technology Services	Susan Malisch	Susan Malisch		Baker Tilly Audit - IOT Device Controls	The objective of the IOT Device Control audit is to assess the processes and practices implemented for deploying and securing Internet of Things devices, aka smart devices.	Ensures that IOT devices are secure/not vulnerable and that Loyola protected data is not at risk from these devices being connected on Loyola's networks.	Administrative Initiatives	Medium	Q4	04/2022	06/2022	Approved	Green - On Target, No Risk	Jim Sibenaller	Jim Sibenaller	
172	INF	2857	M	Facilities LSC	Peter Schlecht	Peter Schlecht	4-Construction Projects	International House Remodel	The purpose of this project is to remodel the front entrance and create a reception desk and install an elevator.	Construction Project.	Infrastructure	Small	Q4	04/2019	06/2022	On Hold	Green - On Target, No Risk	Jeffrey Apa	Jaime Herrera	Jaime Herrera

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173	INF	2694	M	Information Technology Services	Jeffrey Apa	Dan Vonder Heide		Call Accounting system replacement	Replacement of Call Accounting system. The Call Accounting System is used to cost calls for budget purposes and to report on this usage to the owning departments. The existing software is no longer supported by the manufacturer and can only operate on a Windows 98 PC, which is also not supported.	Not replacing this system would remove the ability to use call-tracking for Campus Safety-related investigations, or provide call detail to departments or accurately bill departments for usage.	Infrastructure	Medium	Q1	04/2018	07/2022	In Progress	Green - On Target, No Risk	Dan Vonder Heide	Dave Gabrovich	Jim Sibenaller
174	DSA	3757	M	Controller	Susan Malisch	Teresa Krafcisin		2022 Deloitte Audit of Financial Systems - IT Portion	Annual Audit of financial systems - Infor/Lawson and LOCUS.	Ensure financial systems infrastructure and processes are secure and have minimal risks.	Administrative Initiatives	Large	Q1	04/2022	08/2022	Approved	Green - On Target, No Risk	Jim Sibenaller	Jim Sibenaller	Jim Sibenaller
175	INF	2953	M	Its-Office Of The Vp & Cio	Rosa María Noriega Giménez	Chris Oh	4-Construction Projects	Roots Health Bar - Loyola Limited	A new Loyola Limited enterprise, Roots Health Bar, is taking the place of the former Felice's Kitchen space on the first floor of Granada Center. A cloud-based Point of Sale system, Toast, will be implemented as the restaurant management software. For credit card transactions, Chase¿s Paymentech terminals will be provided by the Treasurer's office in conjunction with ITS. ITS has been asked to assist with the implementation of the POS system, including network cabling to accommodate the registers, screens, and printers. Construction is expected to begin at the beginning of December 2019, with the store opening in late January 2020.	To help facilitate a new Loyola Limited enterprise, Roots Health Bar, with the IT component of their newest initiative.	Infrastructure	XSmall	Q1	11/2019	09/2022	On Hold	Green - On Target, No Risk	Jeffrey Apa	Christopher Oh	David Wieczorek
176	DSA	3761	M	Information Technology Services	Cory O'Brien	Susan Malisch	5-Security Projects	PCI-DSS Compliance Review 2022	PCI-DSS Compliance Review 2022 The PCI DSS Preparedness Assessment will validate adherence to independent QSA validation testing, to identify any deficiencies that would result in non-compliance, remediation of deficiencies and/or provide recommendations for effective countermeasures. This effort includes a required penetration test	The PCI DSS Preparedness Assessment will validate adherence to independent QSA validation testing, to identify any deficiencies that would result in non-compliance, remediation of deficiencies and/or provide recommendations for effective countermeasures. This effort includes a require penetration test.	Administrative Initiatives	XLarge	Q2	04/2022	10/2022	New	Green - On Target, No Risk	Jim Pardonek	Aleksandra Stosovic	Aleksandra Stosovic
177	DSA	3762	M	Information Technology Services	Susan Malisch	Susan Malisch	5-Security Projects	2022 Security Assessment	Security Assessments 2022 The annual security assessment is conducted on various applications and infrastructure components as part of the information security program. Each year items are selected for review based on the assumed risk to the university. This also includes a mandatory external penetration test of the high security environment (required for PCI compliance). Items for FY21-22 include: - Penetration Testing for High Security Network - Other components TBD	Reduction of risk to the University through identification of information security risks and prioritization of risk mitigation activities. Maintain PCI compliance.	Administrative Initiatives	Medium	Q2	04/2022	12/2022	New	Green - On Target, No Risk	Jim Pardonek	Anthony Skinner	Anthony Skinner
178	DSA	3756	M	Information Technology Services	Susan Malisch	Jim Sibenaller	5-Security Projects	PII Program 2022	PII 2022 Project: Continuation of the existing Personally Identifiable Information program per the University's PII Policies. This includes the deployment of technologies to scan, identify and remediation of PII found on university devices. It also includes the identification of data steward roles within university departments to assist with the program activities. Program also includes Rome, LUREC and Cuneo Mansion and Gardens.	Continued reduction of the overall risk to the university regarding the exposure of personally identifiable information (PII).	Administrative Initiatives	XXLarge	Q2	01/2022	12/2022	Approved	Green - On Target, No Risk	Jim Sibenaller	Jim Pardonek	Yuan Liu
179	IA	2873	M	Registration & Records	Rita Vazquez	Rita Vazquez	3-LOCUS Enhancements	Required FERPA Training for LOCUS access	We should evaluate if available training resources that cover FERPA are sufficient, or if we need to develop our own training material to be delivered through Sakai. We must have a method for tracking and reporting completion and renewal of the training. Completion information will need to be communicated to the appropriate parties that manage LOCUS access so that they do not assign access until the training is complete. Simple completion of the training may not be enough. We should consider the use of a minimal ¿passing¿ score and require anyone who does not meet the minimum to retake the training and pass it before receiving access to LOCUS.	As a matter of best practice for FERPA compliance, it should be required that any employee (staff, student workers, and faculty) who will have access to student data through LOCUS complete FERPA training before receiving access. Additionally, all LOCUS users should be required to renew their FERPA training on an annual basis.	Continuous Service Development	Large	TBD	07/2019	TBD	Approved	Green - On Target, No Risk		Xiomara Franco	Xiomara Franco
180	DSA	2776	M	Information Technology Services	Susan Malisch	Susan M Malisch		Baker Tilly Audit Assessment - GDPR	Internal audit to review/audit the activities in support of the GDPR regulation. This would include all work completed by the GDPR Working Group.	Ensure that the university is in compliance with the GDPR regulation.	Administrative Initiatives	Medium	TBD	06/2019	TBD	On Hold	Green - On Target, No Risk	Jim Sibenaller	Jim Sibenaller	John McGivney
181	DSA	3422	M	Information Technology Services	Susan Malisch	Susan M Malisch		Baker Tilly Audit Assessment - Non-Affiliated Persons	The objective of the NAP review is to assess the processes and practices implemented for managing and monitoring NAPs, including requests for access, provisioning and deprovisioning access, and periodic monitoring of access/activities, as outlined by University policies, while also recommending potential related leading practices for addressing risks related to these processes and practices.	Assess whether the key practices in place for managing and monitoring NAPs (e.g., renewals, terminations, reviews) align with University policies and leading practices for addressing risks related to the access of these persons	Administrative Initiatives	Medium	TBD	04/2021	TBD	On Hold	Green - On Target, No Risk	Susan Malisch	Jim Sibenaller	John McGivney
182	INF	3755	M	Information Technology Services	Jeffrey Apa	Jeffrey Apa		Retire Crystal Reports for HSC	As part of the server migration of LUC Resources from the LUHS Network to the LUC Network, Crystal Reports used by Admissions need to be converted to Power BI Reports. There are approximately 6 or 7 reports.	The Crystal Reports environment at HSC is running unsupported versions of both Crystal Reports and the underlying operating system, posing a significant security risk. To address this risk, all reports in use will be converted to Loyola's PowerBI environment.	Continuous Service Development	Medium	TBD	11/2021	TBD	Approved	Green - On Target, No Risk	Jeffrey Apa	Heather Chester	Jim Sibenaller
183	AOS	3688	M	Information Technology Services	Daniel Vonder Heide	Kathy Chavez Dominik	4-Construction Projects	Tobin Hall Technology Improvements	Make technology improvements to SSOM Cuneo Building Room 190 (Tobin Hall) which is a 200-seat classroom used for first-year medical student classes, LUHS/Trinity Grand Rounds, and other Health Sciences or community-based large events. In addition, to support the increased demand for HyFlex classrooms and remote programs, these upgrades would include ceiling microphones and multiple cameras.	Industry standards have moved from analog to digital necessitating the upgrade of SSOM Cuneo Building Room 190 (Tobin Hall), a 200-seat classroom used for first-year medical student classes, LUHS/Trinity Grand Rounds, and other Health Sciences or community-based large events.	Academic & Faculty Support	Large	TBD	TBD	TBD	New	Green - On Target, No Risk	Dan Vonder Heide	Kathy Chavez	Kathy Chavez

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